

Public Document Pack



ASHTON-UNDER-LYNE · AUDENSHAW · DENTON · DROYLSDEN · DUKINFIELD · HYDE · LONGDENDALE · MOSSLEY · STALYBRIDGE

STRATEGIC PLANNING AND CAPITAL MONITORING PANEL

Day: Monday
Date: 16 March 2020
Time: 2.00 pm
Place: Committee Room 2 - Tameside One

Item No.	AGENDA	Page No
1.	APOLOGIES FOR ABSENCE To receive any apologies for the meeting from Members of the Panel.	
2.	DECLARATIONS OF INTEREST To receive any declarations of interest from Members of the Panel.	
3.	MINUTES The Minutes of the meeting of the Strategic Planning and Capital Monitoring held on 25 November 2019 to be signed by the Chair as a correct record (Minutes attached).	1 - 6
4.	CAPITAL MONITORING PERIOD 10 To consider the report of the Executive Member (Finance and Economic Growth) / Director of Finance.	7 - 28
5.	FINANCE & IT CAPITAL UPDATE To consider the report of the Executive Member (Finance and Economic Growth) / Director of Finance.	29 - 40
6.	EDUCATION CAPITAL PROGRAMME To consider the attached report of the Executive Member (Finance and Economic Growth)/ Executive Member (Lifelong Learning, Equalities, Culture and Heritage)/Assistant Director (Education)	41 - 66
7.	CAPITAL PROGRAMME - OPERATIONS AND NEIGHBOURHOODS To consider the attached report of the Executive Member (Neighbourhoods, Community Safety and Environment)/ Assistant Director (Operations & Neighbourhoods).	67 - 90
8.	LEISURE ASSETS CAPITAL INVESTMENT PROGRAMME UPDATE To consider the attached report of the Executive Member (Finance and Economic Growth)/Executive Member (Adult Social Care and Population Health)/Director of Population Health.	91 - 98

From: Democratic Services Unit – any further information may be obtained from the reporting officer or from Louis Garrick, to whom any apologies for absence should be notified.

Item No.	AGENDA	Page No
9.	GROWTH UPDATE REPORT	99 - 122
	To consider the attached report of the Executive Member (Finance and Economic Growth)/Director of Growth.	
10.	URGENT ITEMS	
	To consider any additional items the Chair is of the opinion shall be dealt with as a matter of urgency.	

From: Democratic Services Unit – any further information may be obtained from the reporting officer or from Louis Garrick, to whom any apologies for absence should be notified.

STRATEGIC PLANNING AND CAPITAL MONITORING PANEL

25 November 2019

Present: Councillors Warrington (Chair), Cooney, Fairfoull, McNally, Reid, Ryan and Dickinson

In Attendance:	Sandra Stewart	Director of Governance and Pensions
	Jeanelle De Gruchy	Director of Population Health
	Ian Saxon	Director of Operations and Neighbourhoods
	Emma Varnam	Assistant Director of Operations and Neighbourhoods
	Tom Wilkinson	Assistant Director of Finance
	Tim Rainey	Assistant Director, Digital Tameside
	Greg Stott	Interim Assistant Director, Development and Investment
	Nicola Turner	Interim Head of Development and Investment
	Catherine Moseley	Head of Access Services

Apologies for Absence: Councillors Feeley and Newton

18 DECLARATIONS OF INTEREST

There were no declarations of interest.

19 MINUTES

RESOLVED

That the minutes of the meeting of the Strategic Planning and Capital Monitoring Panel held on 2 September 2019 be approved as a correct record.

20 CAPITAL MONITORING PERIOD 6 2019/20

Consideration was given to a report of the Executive Member for Finance and Economic Growth/CCG Governing Body Chair / Director of Finance, which summarised the capital expenditure monitoring position at 30 September 2019, based on information provided by project managers. The report showed projected capital investment in 2019/20 of £55,484 million by March 2020, which was £21.280 million less than the current capital budget for the year. It was explained that this was made up of a number of additional costs due to overspend against a number of specific schemes (£1.610 million), less the re-phasing of expenditure in some other areas (£22.890 million). Proposed re-profiling of £22.890 into the next financial year was identified within the individual service area tables, as detailed in appendices to the report.

RESOLVED

That Executive Cabinet be recommended to approve the following:

- (i) The re-profiling of £22.890m to reflect up to date investment profiles;**
- (ii) The changes to the Capital Programme as set out in Appendix 1 of the submitted report;**
- (iii) The updated Prudential Indicator position set out in Appendix 5, which was approved by Council in February 2019;**
- (iv) The removal of £0.500m remaining budgets of capital schemes which have come to an end, as set out in Appendix 11 of the submitted report;**
- (v) That the current capital budget monitoring position be noted;**
- (vi) That the resources currently available to fund the Capital Programme be noted; and**
- (vii) That the updated capital receipts position be noted.**

21 EDUCATION CAPITAL PROGRAMME

Consideration was given to a report of the Executive Member, Finance and Economic Growth / Executive Member, Lifelong Learning, Equalities, Cultural and Heritage/Assistant Director, Education, which sought approval of proposed changes to the Education Capital Programme and provided an update on delivery of the programme.

It was reported that the Council had £13,995,524 of Basic Need Grant available to spend in 2019/20. This was a balance of unspent grant from previous years. The Council didn't receive any allocation in 2018/19. Notification had been received of an additional allocation of £4,842,699 for 2019/20 and nil for 2020/21.

The report identified that grants has been earmarked for schemes totalling £10,005,000 which had previously been reported to Strategic Planning and Capital Monitoring Panel and were included in the Council's capital programme. The report identified proposed changes of £3,217,524 bringing the value of earmarked schemes to £13,995,524. The period 6 capital monitoring report included re-profiling requests totalling £1,900,000. There was a nil balance of unallocated Basic Need funding.

It was further reported that the Council had £2,377,774 of School Condition funding available to be spent during the 2019/20 financial year, to improve and maintain the school estate. Appendix 2 of the report identified that grant had been earmarked for schemes totalling £1,973,000, which had previously been reported to Strategic Planning and Capital Monitoring Panel and were included in the Council's capital programme. Appendix 2 further identified proposed changes of £31,000 bringing the total of unallocated School Condition funding of £373,774.

It was explained that a detailed review of all earmarked schemes in 2019/20 continued to be undertaken and it was anticipated that resource would be identified from other earmarked schemes where costs were expected to be less than budgeted.

RESOLVED

That Executive Cabinet be recommended to approve:

- (i) The proposed changes to the Education Capital Programme, as outlined in Appendix 1 (Basic Need Funding Schemes) and Appendix 2 (School Condition Allocation Funding Schemes); and**
- (ii) The allocation of budget from the Special Provision Fund for post 16 development at Cromwell High School.**
- (iii) That the risk relating to the delayed allocation of Basic Need Funding in future years (Section 2 of the report) be noted;**
- (iv) That the risks highlighted in Section 5 of the report be noted;**
- (v) That approval is given to work identified in the report; and**
- (vi) £547,648.39 be approved for S106 drawdown.**

22 GROWTH CAPITAL PROGRAMME

Consideration was given to a report of the Executive Member, Finance and Economic Growth /Director of Growth providing an update on the 2019/2020 Growth Capital Programme.

A summary of approved capital projects was provided. In respect of Ashton Town Hall, Members were advised that the initial plans drawn up in 2017 developed a model for Ashton Town Hall which delivered the objectives of the Council but with a significant ongoing revenue cost. In the context of the ongoing financial pressures facing the council, further market testing was required to consider alternative models which could deliver revenue benefits or reduce the revenue costs to the Council. The cost of market testing, estimated to be £0.100m, was to be funded from the schemes current earmarked budget. This approach was approved at Executive Cabinet on 24 July

2019. Further survey work was required to the main building parapet which was showing signs of deterioration. The survey would be managed by the LEP with the cost met from the £0.100m allocation already identified. The LEP had appointed a specialist company to undertake the survey and initiate any urgent repairs. This was due to take place during the first week of November 2019. A further report was in preparation for Executive Cabinet with proposals for the next stages of work to the Town Hall.

In respect of Section 106 Agreements the position was £1,121,000 in credit, as at 30 September 2019. The position for Developer Contributions as at 30 September 2019 was £131,000 in credit, less approved allocation of £42,000, leaving a balance of £89,000.

Requests to draw down funding were also detailed as follows:

11/00396/OUT – Alma works, Furnace Street, Hyde

This outline planning application proposed the redevelopment of the site to provide up to 100 dwellings with associated landscaping, parking and access. It was approved on 23 November 2011 upon completion of the required Section 106 agreement securing, amongst other things, £108,220.54 for 'Service for Children and Young People'. This was provided in two equal payments on 23 March 2015 and 20 April 2018.

It was requested that £108,220.54 S106 contribution towards educational provision be allocated to Flowery Field Primary School. This would allow funding previously spent from the Council's ring-fenced School Condition budget to be replenished by this amount.

12/01025/FUL – Land and buildings bounded by Hart Court, Smith Street, and Lees Road, Mossley

This application proposed the erection of 43 houses and was approved on 31 October 2013 on completion of the Section 106 agreement securing, amongst other things, a Developer Contribution of £16,883.21 as a Community Education Contribution. This would allow funding allocated from the Council's ring-fenced School Condition budget to be replenished by this amount.

It was requested that the £16,883.21 S106 contribution towards educational provision be allocated to a scheme at Mossley Hollins High School. This would allow funding allocated from the Council's ring-fenced Basic Need budget to be replenished by this amount.

15/00631/FUL – Wharf Mill, Dukinfield Road, Hyde

This was a hybrid planning application (i.e. part full, part outline) proposing:

- a) Full planning permission for the erection of 66 no. dwellings with associated car parking, access, internal roads and landscaped open space; and,
- b) Outline planning permission for employment uses (Use Classes B1 / B2 / B8) with all matters reserved, except for access.

It was approved on 22 October 2015 following completion of a Section 106 agreement securing, amongst other things, a Developer Contribution of £44,461.00 as a Community Education Contribution towards the provision of education services at the new 420 place school in Hyde and Hyde Community College.

It was requested that the £44,461.00 S106 contribution towards educational provision be now allocated to Hyde Community College. This would allow funding allocated from the Council's ring-fenced Basic Need budget to be replenished by this amount. In turn this would fund our ongoing commitments to create additional school places in the future.

17/00266/FUL – Wharf Mill, Dukinfield Road, Hyde

This was a planning permission for the erection of 29 dwellings and was approved on 21 July 2017 on completion of the required Section 106 agreement securing, amongst other things, £36,507.09

toward the provision of education services consisting of the remodelling work that was necessary to increase the published admission number at Hyde Community College from 210 to 240 pupils.

It was requested that the £36,507.09 S106 contribution towards educational provision be now allocated to Hyde Community College. This would allow funding allocated from the Council's ring-fenced Basic Need budget to be replenished by this amount. In turn this would fund ongoing commitments to create additional school places in the future.

13/00448/FUL – Land adjacent to M60 motorway off Audenshaw Road, Audenshaw

This was a planning permission for the erection of 250 dwellings on the site and was approved on 1 August 2013 on completion of the required Section 106 agreement securing, amongst other things, an Education Contribution for the sum of £237,478.00 to be paid towards the provision of education facilities in the borough.

50% of the Education Contribution was payable prior to the first occupation of the 100th dwelling with the remainder required on completion of the 200th dwelling.

It was requested that the £118,739.00 S106 contribution towards educational provision be allocated to Denton Community College. This would allow funding previously spent from the Council's ring-fenced Basic Need budget to be replenished by this amount.

11/00155/FUL – Hyde Hospital, Grange Road South, Hyde

This was a planning permission for the redevelopment of Hyde Hospital for up to 31 dwellings and associated infrastructure and was approved on 18 October 2011 on completion of the required Section 106 agreement securing, amongst other things, an Education Contribution for the sum of £38,450.55.

It was requested that the £38,450.55 contribution towards educational provision be allocated to Alder High School. This would allow funding allocated from the Council's ring-fenced Basic Need budget to be replenished by this amount. In turn this would fund ongoing commitments to create additional school places in the future.

16/00822/FUL – Mono Pumps Ltd., Martin Street, Audenshaw

This was a full planning permission for a proposed residential development of 178 dwellings and was approved on 15 December 2016 following the completion of the required Section 106 agreement. This secured, amongst other things, £168,548.03 to fund new places at Aldwyn Park Primary School, Audenshaw. This was to be provided in two equal payments of £84,274 with the final payment due prior to occupation of the 89th unit.

It was requested that the £84,274.00 S106 contribution towards educational provision be allocated to Aldwyn Primary. This would allow funding allocated from the Council's ring-fenced Basic Need budget to be replenished by this amount. In turn this would fund ongoing commitments to create additional school places in the future.

15/00306/FUL – The March Hare Hotel, Crowhill Road, Ashton

This was a full planning permission for the erection of 12no. houses and was approved on 9 September 2015 following the signing of the required Section 106 agreement securing, amongst other things, £5,633.00 towards the enhancement and maintenance of Waterloo Primary School, Worthington Street, Ashton.

It was requested that £5,633.00 S106 contribution towards educational provision be allocated to Waterloo Primary School. This would allow funding previously spent from the Council's ring-fenced School Condition budget to be replenished by this amount.

RESOLVED

- (i) That the content of the report be noted; and**
- (ii) That it be recommended to Executive Cabinet that the following be added to the Council Capital Programme:**
 - **The corporate landlord capital expenditure associated with statutory compliance work for the period identified of £0.115 million; and**
 - **S106 education contributions totalling £0.453 million, as detailed above.**

23 OPERATIONS AND NEIGHBOURHOODS CAPITAL PROGRAMME

Consideration was given to a report of the Executive Member, Neighbourhoods, Community Safety and Environment / Assistant Director of Operations and Neighbourhoods providing an update on the 2019/20 Operations and Neighbourhoods Capital Programme.

Details were given of approved schemes as follows:

- Highways: Transport Asset management Plan (TAMP);
- Flooding: Flood Prevention and Consequential Repairs;
- Slope Stability Works – Fairlea, Denton and Greenside Lane, Droylsden;
- Repair and Restoration of Cemetery Boundary Walls;
- Replacement of Cremators and Mercury Abatement, Filtration Plan and Heat Recovery Facilities;
- Additional Car Parks at Darnton Road, Ashton; and
- Purchase of Fleet car.

With regard to the purchase of a Fleet car, it was explained that the Council purchased a 4 x 4 Ford Ranger during 2019/20. The purchase was required to replace an existing vehicle, which was subject to a manufacturer warranty recall and deemed beyond economic repair. The manufacturer purchased the vehicle from the Council for £4k and these funds would be used to offset the cost of the replacement, which was purchased for £19,729.80 net and was delivered to the Council on the 14 July 2019. The vehicle would be funded by revenue via RCCO at year end.

It was further explained that the Head of Transport Services was working closely with Finance on the development of an 8 year Fleet Replacement Strategy/Program. It was anticipated that this report would be completed early December 2019. The Strategy would outline the current fleet position and its optimum replacement periods taking into account emerging technology and the proposed Greater Manchester Clean Air Zone.

In respect of external grants, the Assistant Director of Operations and Neighbourhoods advised Members that Greater Manchester was one of eight Cycle City Ambition cities to receive funding in order to invest in high quality cycling infrastructure to make cycling a convenient, attractive and safe travel choice for everyone, regardless of age or ability. Tameside Council secure circa £1 million to deliver Cycle City improvements in the second phase of the project, which was now coming to an end this year.

Members were further informed that the Cycle City Ambition Grant (CCAG2) budgets were revised through the Deed of Variation dated the 22 November 2018 between the Council, TfGM and GMCA. The Budget for Stalybridge Station to West Hill School scheme had been increased by £0.54 million and the budget for Ashton Canal Links had been reduced by the same amount. Similarly the budget for West Hill School off-site improvement had been increased by £0.26 million and the budget for Links to the Velodrome had been reduced by this amount. This change had been made in line with the CCAG2 Grant's Terms and Conditions. This Deed of Variation revised the individual CCAG2 scheme budgets, within the overall CCAG2 programme budget of £1.005 million which remained the same, to better reflect the latest scheme estimates at that time.

RESOLVED

That the content of the report and the status of the schemes in the programme be noted, and that Executive Cabinet be recommended to approve:

- (i) That CCAG2 budgets be amended to reflect the revised figures as detailed above; and**
- (ii) The cost of the replacement of 4 x 4 fleet vehicle, which would be funded from venue through RCCO as detailed in above.**

24 LEISURE ASSETS CAPITAL INVESTMENT PROGRAMME

Consideration was given to a report of the Executive Member Finance and Growth / Director of Population Health summarising the delivery of the Council's capital investment programme to improve sports and leisure facilities, as approved by Executive Cabinet on 24 March 2016.

Details were given of completed schemes as follows:

- Active Copley heating replacement (£0.369m);
- Active Copley pitch replacement scheme (£0.177m);
- Active Medlock roof replacement scheme (£0.120m);
- Active Dukinfield development (ITRAIN) – (£1.3m Council investment & £1 m repayable loan by Active Tameside; and
- Active Longdendale Development (Total Adrenaline) – (£0.600m repayable loan by Active Tameside).

A programme update on live schemes was also given, including:

- Active Hyde Pool Extension (£3.034m);
- Active Hyde Wave Machine Replacement (£0.060m);
- Tameside Wellness Centre (£13.674m Council investment and £1.050m repayable loan by Active Tameside and £1.500m grant from Sport England);
- Active Medlock Synthetic Turf Pitch Replacement (£0.120m) and
- Floodlight Replacement Scheme.

With regard to Active Ashton (Ashton Pool) it was explained that Active Ashton was in poor condition and required a condition survey. Authority to proceed with the survey was set out in the approved Strategic Planning Capital Monitoring Panel Minutes to Executive Cabinet on the 27 March 2019. The outcome of the survey would be used to establish an option paper for further consideration.

In respect of risk management, the major risks associated with all capital schemes included funding, increasing costs and time delays occurring during the development and delivery phases. The Council continued to manage and monitor schemes using robust project management methodology and governance to mitigate these risks.

The report concluded that good progress was being made in relation to the remaining live schemes. Governance arrangements were now in place for the decisions required in order to progress the Hyde Pool scheme, the Active Medlock Pitch replacement scheme and the options for the disposal of the Active Denton site.

RESOLVED

That the content of the report be noted.

CHAIR

Agenda Item 4

Report to:	STRATEGIC PLANNING AND CAPITAL MONITORING
Date:	16 March 2020
Executive Member/Clinical Lead/Reporting Officer:	Councillor Ryan – Executive Member for Finance & Economic Growth Ashwin Ramachandra – Lead Clinical GP Kathy Roe – Director of Finance
Subject:	CAPITAL MONITORING PERIOD 10 2019/20
Report Summary:	<p>This report summarises the 2019/20 capital expenditure monitoring position at 31 January 2020, based on information provided by project managers.</p> <p>The report shows projected capital investment in 2019/20 of £41.470m by March 2020. This is significantly less than the original budgeted capital investment and there is a need to transfer £12.101m of budget from 2019/20 into 2020/21.</p>
Recommendations:	<p>Members are asked to approve the following:</p> <ul style="list-style-type: none">(i) The re-profiling of £12.101m to reflect up to date investment profiles as set out in Appendix 1(ii) The changes to the Capital Programme as set out in Appendix 1(iii) The updated Prudential Indicator position set out in Appendix 5, which was approved by Council in February 2019(iv) £10m to be added to the Capital Programme for Godley Green (section 3 of this report)(v) £2.5m of DCMS grant funding is added to the Digital Tameside Capital Programme (section 3 of this report)(vi) £0.259m virement from ICT Vision Tameside (Digital Tameside) to Vision Tameside within Operations & Neighbourhoods (Section 3 of this report) <p>Members are asked to note:</p> <ul style="list-style-type: none">(vii) The current capital budget monitoring position;(viii) The resources currently available to fund the Capital Programme;(ix) The updated capital receipts position; AND(x) The budget for the Data Centre (previously included under Digital Tameside) has been moved and consolidated with the budget for Ashton Old Baths (AOB) within the Growth Directorate because the Data Centre is part of the AOB project. The AOB phase 3 and Data Centre works have been procured and are being managed as one project, and as such for ease of budget monitoring, the budgets have been combined.
Corporate Plan:	The Capital Programme ensures investment in the Council's infrastructure is in line with the Corporate Plan.
Policy Implications:	In line with Council Policies.

**Financial Implications:
(Authorised by the statutory
Section 151 Officer & Chief
Finance Officer)**

These are the subject of the report. In summary:

- The forecast outturn for 2019/20 is £41.470m compared to the 2019/20 revised budget of £53.793m
- Re-profiling of £12.101m into future year(s) to match expected spending profile has been requested.
- There are a small number of underspends which will return £222k back into capital reserves.
- There is a forecast overspend next year of £690k on the Fairlea and Greenside land slip works due to the complexities of this work.

Demand for capital resources exceeds availability and it is essential that those leading projects ensure that the management of each scheme is able to deliver them on plan and within the allocated budget.

Close monitoring of capital expenditure on each scheme and the resources available to fund capital expenditure is essential and is an integral part of the financial planning process. We continue to experience significant delays to a number of projects, resulting in slippage in the programme.

There is very limited contingency funding set aside for capital schemes, and any significant variation in capital expenditure and resources, particularly the delivery of capital receipts, will have implications for future revenue budgets or the viability of future capital schemes.

**Legal Implications:
(Authorised by the Borough
Solicitor)**

It is a statutory requirement for the Council to set a balanced budget. It is vital that the capital expenditure position is regularly monitored so as to maintain a balanced budget and ensure that the priorities of the Council are being delivered. If there are insufficient capital receipts it will be necessary to review the programme and align so that expenditure doesn't exceed the available resources.

Risk Management:

The Capital Investment Programme proposes significant additional investment across the borough. Failure to properly manage and monitor the Council's Capital Investment Programme could lead to service failure, financial loss and a loss of public confidence. We continue to experience delays which have a significant adverse impact on the progression of a number of key schemes, including the Vision Tameside project and a number of key Education programmes to deliver additional school places. Funding of the Capital Programme assumes the realisation of some significant Capital Receipts from land and property sales which if not achieved will require the reassessment of the investment programme.

Background Information:

The background papers relating to this report can be inspected by contacting Heather Green, Finance Business Partner by:



Telephone: 0161 342 2929



e-mail: heather.green@tameside.gov.uk

1. INTRODUCTION

- 1.1 This is the third capital monitoring report for 2019/20, summarising the forecast outturn based on the financial activity to 31 January 2020.
- 1.2 The detail of this monitoring report is focused on the budget and forecast expenditure for fully approved projects in the 2019/20 financial year. The approved budget for 2019/20 is £53.793m. There are additional schemes that have been identified as a priority for the Council, and, where available, capital resource has been earmarked against these schemes, which will be added to the Capital Programme and future detailed monitoring reports once satisfactory business cases have been approved by Executive Cabinet.

2. CHANGES SINCE THE LAST MONITORING REPORT

- 2.1 There have been changes to the 2019/20 Capital Programme to the value of £22.971m since the start of the financial year. This includes slippage from Q1 2019/20 of £2.468m, Q2 slippage of £22.890m. A full breakdown of the changes can be found in **Appendix 1** of this report.

3. SUMMARY

- 3.1 The current forecast is for service areas to have spent £41.470m on capital investment in 2019/20, which is £12.323m less than the current capital budget for the year. This variation is spread across a number of areas, and is made up of underspends on a number of specific schemes (£0.222m) less the re-phasing of expenditure in some other areas (£12.101m). Proposed re-profiling of £12.101m into the next financial year is identified.
- 3.2 Key messages at period 10 are as follows:
 - £0.199m additional costs have been incurred on Hospital car parking construction due to a change to the planning conditions, resulting in a **total overspend of £0.245m**, it is proposed that the shortfall will be funded from the Operations and Neighbourhoods revenue budget
 - **£0.690m overspend** is forecast to be incurred in 20/21 for Fairlea, Denton and Greenside Lane Droylsden land slip work due to more complexities on the site than originally envisaged.
 - The Tameside Wellness Centre work is nearing early completion and will officially open on the 2 March 2020. The scheme has delivered ahead of programme and within the allocated budget. It is therefore necessary to bring budget forward from 2020/21 of £1.65000m into 2019/20 due to early completion of the project.
 - The Grant Funding Agreement with DCMS for the Tameside funding of £2.5m has now been agreed and signed. Members are asked to approve the inclusion of this scheme and it's funding in the Capital Programme.
 - The £10m Grant Agreement with the Housing Infrastructure Funding (HIF) for the Godley Green Garden Village has now been signed and approved. We are now eligible to claim £0.720m from HIF. Members are asked to approve the addition of the £10m grant to the capital programme.
 - ICT Vision Tameside (Digital Tameside) has come to an end resulting in an underspend of £0.116m, which will be returned to corporate reserves.

- The Council received £1.5m from the Greater Manchester Combined Authority as a contribution to Vision Tameside. This will reduce the call on corporate reserves for this project.

3.3 Table 1 below provides a high level summary of capital expenditure by service area.

Table 1: CAPITAL MONITORING STATEMENT – JANUARY 2020				
	2019/20 Budget	Actual to 31 January 2020	Projected 2019/20 Outturn	Projected Outturn Variation
	£000	£000	£000	£000
Growth				
Investment & Development	3,575	1,955	3,191	384
Corporate Landlord	277	583	810	0
Estates	50	0	50	0
Operations and Neighbourhoods				
Engineers	12,818	7,037	9,075	3,743
Vision Tameside	3,156	2,381	3,143	13
Environmental Services	1,709	364	877	832
Transport (Fleet)	280	276	280	0
Stronger Communities	27	5	19	8
Children's				
Education	12,486	4,288	5,657	6,829
Finance & IT				
Finance	5,600	0	3,733	1,867
Digital Tameside	3,115	963	2,470	645
Population Health				
Active Tameside	10,360	10,346	12,010	(1,650)
Adults				
Adults	340	41	155	185
Total	53,793	28,239	41,470	12,323

4. CAPITAL RECEIPTS

- 4.1 With the exception of capital receipts earmarked as specific scheme funding, all other capital receipts are held in the Capital Receipts Reserve and utilised as funding for the Council's corporately funded capital expenditure, together with any other available resources identified in the medium term financial plan.
- 4.2 A reprioritisation exercise was completed in March 2019 and earmarked schemes have been prioritised. There is a current funding gap of £26m (**Appendix 2**), if all earmarked capital schemes were to be progressed, and this gap will increase further if anticipated receipts are not achieved.
- 4.3 Further information on capital receipts can be found in **Appendix 3**.

5. PRUDENTIAL INDICATORS

- 5.1 The CIPFA Prudential Code for Finance in Local Authorities was introduced as a result of the Local Government Act (2003) and was effective from 1 April 2004. The Code sets out indicators that must be monitored to demonstrate that the objectives of the Code are being fulfilled.
- 5.2 The initial Prudential Indicators for 2019/20 and the following two years were agreed by the Council in February 2019. The Capital Expenditure indicator has been updated to reflect the latest position.
- 5.3 The latest Prudential Indicators are shown in **Appendix 4**.

6. RECOMMENDATIONS

- 6.1 As set out on the front of the report.

This page is intentionally left blank

Contents Page

- Appendix 1- Programme Changes and Summary (Slide 4-7)
- Appendix 2- Financing and Prioritisation Shortfall (Slide 8-12)
- Appendix 3- Receipts (Slide 13)
- Appendix 4- Prudential Indicators (Slide 14-15)

P10 2019/20 Capital Monitoring Summary

- This is the third capital monitoring report for 2019/20, summarising the forecast outturn at 31 March 2020 based on the financial activity to 31 January 2020.
- The detail of this monitoring report is focused on the budget and forecast expenditure for fully approved projects in the 2019/20 financial year. The approved budget for 2019/20 is £53.793m. Additional schemes will be added to future detailed monitoring reports once business cases have been approved by Executive Cabinet.
- The current forecast is for service areas to have spent £41.470m on capital investment in 2019/20, which is £12.323m less than the current capital budget for the year. This variation is spread across a number of areas, and is made up of an underspend against specific schemes (£0.222m) less the re-phasing of expenditure in other areas totalling £12.101m.
- Retrospective approval of Statutory Compliance works of £0.533m will be approved at Strategic Planning and Capital Monitoring Panel.

CAPITAL MONITORING STATEMENT – JANUARY 2020					
	2019/20 Budget	Actual to 31 January 2020	Projected 2019/20 Outturn	P10 Slippage	Projected Outturn Variation after Slippage
	£000	£000	£000	£000	£000
Growth					
Investment & Development	3,575	1,955	3,191	384	0
Corporate Landlord	277	583	810	0	0
Estates	50	0	50	0	0
Operations and Neighbourhoods					
Engineers	12,818	7,037	9,075	3,694	49
Vision Tameside	3,156	2,381	3,143	13	0
Environmental Services	1,709	364	877	832	0
Transport (Fleet)	280	276	280	0	0
Stronger Communities	27	5	19	8	0
Children's					
Education	12,486	4,288	5,657	6,236	593
Finance & IT					
Finance	5,600	0	3,733	1,867	0
Digital Tameside	3,115	963	2,470	532	113
Population Health					
Active Tameside	10,360	10,346	12,010	(1,650)	0
Adults					
Adults	340	41	155	185	0
Total	53,793	28,239	41,470	12,101	755

2019/20 Re-profiling

RE-PROFILING REQUESTED INTO 2020/21			
	2019/20 Re-profile Q1	2019/20 Re-profile Q2	2019/20 Re-profile P10
	£000	£000	
Growth			
Investment & Development	0	2,748	384
Corporate Landlord	0	259	0
Estates	0	64	0
Operations and Neighbourhoods			
Engineering Services	1,695	532	3,694
Vision Tameside	0	5,552	13
Environmental Services	0	1,931	832
Transport	0	0	0
Stronger Communities	0	0	8
Children's			
Education	773	4,667	6,236
Finance & IT			
Finance	0	0	1,867
Digital Tameside	0	639	532
Population Health			
Active Tameside	0	5,610	(1,650)
Adults			
Adults	0	888	185
Total	2,468	22,890	12,101

It is proposed that the capital investment programme is re-profiled to reflect current information. Proposed re-profiling of £12.101m into the next financial year is identified in within the separate service area reports.

Re-profiling includes:

- Investment & Development: Ashton Town Hall urgent repair works are not expected to be completed until early in the next financial year, and take up of the new home repair schemes has been lower than originally estimated.
- Engineering Services: A number of resurfacing schemes have been rescheduled to summer 2020, and the Street Lighting Scheme has not progressed as quickly as originally anticipated.
- Vision Tameside- Re-profiling relates to public realm works.
- Environmental Services- Re-profiling relates mainly to the replacement of Cremators which is due to commence in March and complete by November 2020.
- Education: Delays across a number of schemes, with works expected to be completed in 2020/21.
- Finance & IT: The third Manchester Airport investment drawdown will take place in April 2020. Microsoft licensing purchases are now expected to conclude in July 2020.
- Active Tameside: Re-profiling from 2020/21 into 2019/20 due to the early completion of the New Wellness Centre Facility in Denton.

Once re-profiling has been taken into account, capital investment is forecast to be £0.222m less than the capital budget for this year. These resources will be returned to capital reserves.

Appendix 1 - Programme Summary

TOTAL APPROVED AND EARMARKED CAPITAL PROGRAMME- JANUARY 2020

	2019/20 Budget (Approved)	2019/20 Projected Outturn	2020/21 Budget (Approved)	Future Year Budgets (Earmarked)
	£000	£000	£000	£000
Growth				
Investment & Development	3,575	3,191	5,141	9,630
Corporate Landlord	277	810	259	7,822
Estates	50	50	64	1,400
Operations and Neighbourhoods				
Engineering Services	12,818	9,075	6,635	12,250
Vision Tameside	3,156	3,143	4,048	0
Environmental Services	1,709	877	2,331	700
Transport	280	280	2,406	0
Stronger Communities	27	19	0	200
Children's				
Education	12,486	5,657	6,593	0
Children's	0	0	0	950
Finance & IT				
Finance	5,600	3,733	0	500
Digital Tameside	3,115	2,470	25	0
Population Health				
Active Tameside	10,360	12,010	5,610	0
Adults				
Adults	340	155	888	12,700
Total	53,793	41,470	34,000	46,152

Programme Summary - After Re-profiling

TOTAL APPROVED AND EARMARKED CAPITAL PROGRAMME- JANUARY 2020

	2019/20 Budget (Approved)	2019/20 Projected Outturn	2020/21 Budget (Approved)	Future Year Budgets (Earmarked)
	£000	£000	£000	£000
Growth				
Investment & Development	3,191	3,191	5,525	9,630
Corporate Landlord	277	810	259	7,822
Estates	50	50	64	1,400
Operations and Neighbourhoods				
Engineering Services	9,124	9,075	10,329	12,250
Vision Tameside	3,143	3,143	4,061	0
Environmental Services	877	877	3,163	700
Transport	280	280	2,406	0
Stronger Communities	19	19	8	200
Children's				
Education	6,250	5,657	12,829	0
Children's	0	0	0	950
Finance & IT				
Finance	3,733	3,733	1,867	500
Digital Tameside	2,583	2,470	557	0
Population Health				
Active Tameside	12,010	12,010	3,960	0
Adults				
Adults	155	155	1,073	12,700
Total	41,692	41,470	46,101	46,152

Appendix 1- Programme Changes & Summary

Changes to the Capital Programme	2019/20	2020/21	2021/22	Total
	£000	£000	£000	£000
Period 6 Fully Approved Capital Programme	76,764	10,168	0	86,932
Period 6 Re-Profiling to 20/21	(22,890)	22,890		
Changes per Executive Cabinet 27 November 2019				
- Fleet Replacement (Additional Budget)	20			20
- Statutory Compliance (Additional Budget)	115			115
- Education Budget Changes	(386)	500		114
Changes per Executive Cabinet 18 December 2019				
- Ashton Town Hall (Approval of earmarked budget)	270			270
- Education- Special Provision Grant (Additional Budget)		442		442
- Strategic Investment in Manchester Airport (Budget Reduction)	(100)			(100)
Period 10 Fully Approved Capital Programme	53,793	34,000	0	87,793

Status	Number of Schemes	2019/20 Budget	2020/21 Budget	2021/22 Budget	Total Budget
Approved	146	53,793	34,000	0	87,793
Earmarked	21	40,152	6,000	0	46,152
Total	167	93,945	40,000	0	133,945

Appendix 1- Service Area Detail Overview

	2019/20 Budget	2019/20 Actual	2019/20 Projected Outturn	2019/20 Projected Outturn Variation	Re-profiling to be approved	Projected Outturn Variation after Slippage
	£000	£000	£000	£000	£000	£000
Growth						
Investment & Development	3,575	1,955	3,191	384	(384)	0
Corporate Landlord	277	583	810	(533)	0	0
Estates	50	0	50	0	0	0
Operations and Neighbourhoods						
Engineering Services	12,818	7,037	9,075	3,743	(3,694)	49
Vision Tameside	3,156	2,381	3,143	13	(13)	0
Environmental Services	1,709	364	877	832	(832)	0
Transport	280	276	280	0	0	0
Stronger Communities	27	5	19	8	(8)	0
Children's						
Education	12,486	4,288	5,657	6,829	(6,236)	593
Finance & IT						
Finance	5,600	0	3,733	1,867	(1,867)	0
Digital Tameside	3,115	963	2,470	645	(532)	113
Population Health						
Active Tameside	10,360	10,346	12,010	(1,650)	1,650	0
Adults						
Adults	340	41	155	185	(185)	0
Total	53,793	28,239	41,470	12,323	(12,101)	755

Appendix 2 – Budgeted Financing for 2019/20 (Approved & Earmarked Schemes)

Service Area	Grants and Contributions	Revenue Contributions	Prudential Borrowing	Reserves	Receipts	Total
	£000	£000	£000	£000	£000	£000
Growth						-
Investment and Development	2,432	0	0	10,773	0	13,205
Corporate Landlord	50	0	0	8,049	0	8,099
Estates	0	0	0	1,450	0	1,450
Operations and Neighbourhoods						
Engineers	4,009	0	0	15,059	0	19,068
Vision Tameside	0	0	0	3,156	0	3,156
Environmental Services	100	0	0	2,309	0	2,409
Transport	0	280	0	0	0	280
Stronger Communities	0	0	0	227	0	227
Children						
Education	12,486	0	0	0	0	12,486
Children	0	0	0	950	0	950
Finance						
Finance	0	0	5,600	500	0	6,100
Digital Tameside	150	0	0	2,965	0	3,115
Population Health						
Active Tameside	2,632	8	7,460	260	0	10,360
Adults						
Adults	340	0	0	12,700	0	13,040
Total	22,199	288	13,060	58,398	0	93,945

Appendix 2 - Financing by year

Proposed Financing at P10	£000	£000	£000
Approved and Earmarked	2019/20	2020/21	Total
Corporate	58,398	21,227	79,625
RCCO	288	-	288
Borrowing	13,060	4,740	17,800
Contribution	1,277	43	1,320
Grant	20,992	13,990	34,912
S106	-	-	-
Specific Receipt	-	-	-
Budgeted Financing	93,945	40,000	133,945
Available Corporate Funding			
Capital Reserve	16,287	-	16,287
Anticipated Receipts	37,000	-	37,000
Total Available Corporate Funding	53,287	-	53,287
Total Approved Schemes requiring Corporate Funding	18,246	15,227	33,473
Resources available after Financing Approved Schemes	35,041	(15,227)	19,814
Earmarked Schemes (as per approved capital programme)	40,152	6,000	46,152
Shortfall of Funding Available to Finance Earmarked Schemes	(5,111)	(21,227)	(26,338)

As illustrated in the above table, there is currently a shortfall of £26.3m. A prioritisation exercise has been completed in order to determine which earmarked schemes can be progressed.

Prioritisation Exercise Update - January 2020

Approved Schemes - call on future capital receipts	-17,186
Anticipated Capital Receipts - to be sold	37,000
Balance of Anticipated Capital Receipts for new schemes	19,814

Capital Scheme	Value	Remaining Resources £000	Funding Required	Total Score
Statutory Compliance	1,322	18,492	Capital Receipts	BUSINESS CRITICAL
New Children's Home	950	17,542	Capital Receipts	BUSINESS CRITICAL
Woodend Chimney	200	17,342	Capital Receipts	BUSINESS CRITICAL
Fairlea/Denton	470	16,872	To be determined	BUSINESS CRITICAL
Refurbishment of Ashton Town Hall	9,630	7,242	Capital Receipts	16
Pension Fund Building (Droylsden Library)	1,400	5,842	Capital Receipts	11
CCTV	900	4,942	Capital Receipts	11
Property- Refurbishment of Capital Assets	2,500	2,442	Capital Receipts	11
Hyde Town Hall Roof	1,300	1,142	Capital Receipts	11
Parking Enforcement System Upgrade	200	942	Capital Receipts	10
CUT- OFF BASED ON £37M OF CAPITAL RECEIPTS BEING ACHIEVED				
Asset Management Software	500	442	Capital Receipts	10
Hyde Indoor Market Redevelopment	2,500	-2,058	Capital Receipts	9
Crowded Places Pedestrian Safety	250	-2,308	Capital Receipts	9
Tameside Highways Asset Management Plan 20/21-22/23	9,000	-11,308	Capital Receipts	8
Borough Gateways	300	-11,608	Capital Receipts	3
Ashton Library	200	-11,808	Capital Receipts	3
A&E Streaming	700	-12,508	Capital Receipts	2
Total earmarked schemes	32,322			
Funding Shortfall / Additional Capital Receipts to be identified for sale			-12,508 New Capital Receipts Requirement	

Prioritisation Exercise Update - January 2020

Self Financing Schemes

Capital Scheme	Value £000	Funding Required
Fleet replacement	1,135	Prudential Borrowing
Denton Health Hub	6,900	Prudential Borrowing
Union Street Health Hub	5,500	Prudential Borrowing
Care Together Digital Funding	3,000	Prudential Borrowing
Total Self Financing Schemes (Subject to full business case)	16,535	

Page 23

Other pressures and schemes since March 2019 Executive Cabinet Prioritisation report which have been approved:

Scheme	Value £000	Funding
Fleet Replacement Programme	2,400	Prudential Borrowing
Hyde Pool Extension	570	Capital receipts or Corporate
Wellness Centre	150	Capital receipts or Corporate
ICT Development	1,400	Prudential Borrowing
Active Medlock	120	Capital receipts or Corporate
Total	4,640	

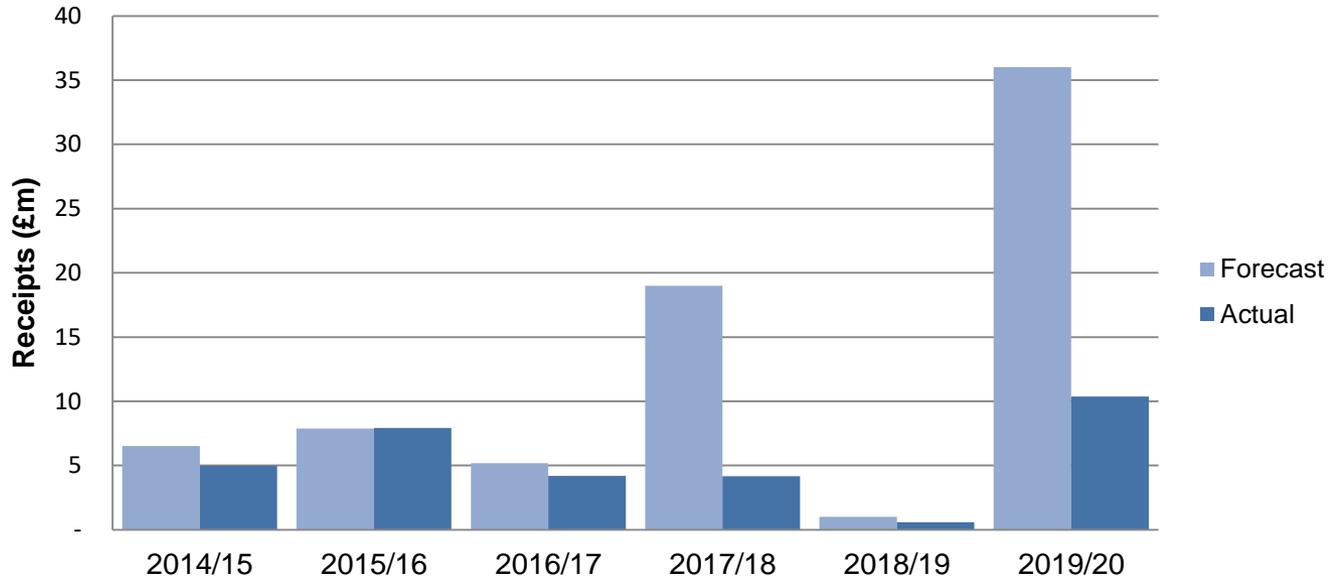
Prioritisation Exercise Update - January 2020

Revised Financing Table following updated Capital receipts level anticipated to be £37m.

Proposed Financing at P6	Total
Corporate	79,625
RCCO	268
Borrowing	17,800
Contribution	1,320
Grant	34,912
S106	0
Specific Receipt	-
Total	133,969
Available Corporate Funding	
Capital Reserve	16,287
Forecast Receipts	37,000
Total Available Corporate Funding	53,287
Total Approved Schemes requiring Corporate Funding	33,473
Surplus after Financing Approved Schemes	19,814
Earmarked Schemes (including business critical schemes)	48,857
Shortfall of Funding Available to Finance Earmarked Schemes	(29,043)
Prudential Borrowing (linked to specific schemes)	15,400
Fleet Reserve	1,135
Revised Shortfall of Funding Available to Finance Earmarked Schemes	(12,508)

Appendix 3 - Receipts (forward looking & in year)

Forecast and Actual Receipts from Fixed Asset Disposals



Page 25

Officers are continuing with the disposal of development sites that have already been approved or agreed for development and sale, and which are mainly based around the legacy school sites following the Building Schools for the Future along with the sites identified for development by Matrix Homes. The prioritisation exercise assumes forecast to be 37m, capital receipts to date is circa £9.968m

A review of surplus non-operational Council assets is being undertaken to identify other sites for disposal. Disposals of any further sites are currently on hold pending the approval of the disposals policy.

Receipts achieved in year to 31st January are £9.968m.

Appendix 4 - Prudential Indicators

Page 26

	Limit	Actual	Amount within limit
	£000s	£000s	£000s
Operational Boundary for External Debt	200,356	141,505	(58,851)
Authorised Limit for External Debt	220,356	141,505	(78,851)

	Limit	Actual	Amount within limit
	£000s	£000s	£000s
Upper Limit for fixed	182,611	21,853	(160,758)
Upper Limit for variable	60,870	(93,605)	(154,475)

	Limit	Actual	Amount within limit
	£000s	£000s	£000s
Capital Financing Requirement	182,611	182,611	-

- The Authorised Limit for External Debt sets the maximum level of external borrowing on a gross basis (i.e. excluding investments) for the Council.
- The operational boundary for External Debt comprises the Council's existing debt plus the most likely estimate of capital expenditure/financing for the year. It excludes any projections for cash flow movements. Unlike the authorised limit breaches of the operational boundary (due to cash flow movements) are allowed during the year as long as they are not sustained over a period of time.
- These limits include provision for borrowing in advance of the Council's requirement for future capital expenditure. This may be carried out if it is thought to be financially advantageous to the Council.
- These limits are in respect of the Council's exposure to the effects of changes in interest rates.
- The limits reflect the net amounts of fixed/variable rate debt (i.e. fixed/variable loans less fixed/variable investments). These indicators allow the Council to manage the extent to which it is exposed to changes in interest rates.
- The Capital Financing Requirement (CFR) measures the Council's underlining need to borrow for capital purpose, i.e. its borrowing requirement. The CFR is the amount of capital expenditure that has not yet been financed by capital receipts, capital grants or contributions from revenue.
- The CFR increases by the value of capital expenditure not immediately financed, (i.e. borrowing) and is reduced by the annual Minimum Revenue Provision for the repayment of debt.

Prudential Indicators

	Limit	Actual	Amount within limit
	£000s	£000s	£000s
Capital expenditure	117,301	28,239	(89,062)

Gross borrowing and the capital financing requirement	CFR @ 31/12/18 + increase years 1,2,3	Gross borrowing	Amount within limit
	£000s	£000s	£000s
	182,611	141,505	(41,116)

Maturity structure for borrowing 2019/20		
Fixed rate	Limit	Actual
Duration		
Under 12 months	0% to 15%	0.25%
12 months and within 24 months	0% to 15%	0.26%
24 months and within 5 years	0% to 30%	3.26%
5 years and within 10 years	0% to 40%	2.51%
10 years and above	50% to 100%	93.72%

- This is the estimate of the total capital expenditure to be incurred.
- To ensure that medium term debt will only be for capital purposes, the Council will ensure that the gross external borrowing does not, except in the short term, exceed the total of the capital financing requirement (CFR).
- These limits set out the amount of fixed rate borrowing maturing in each period expressed as a percentage of total fixed rate borrowing. Future borrowing will normally be for periods in excess of 10 years, although if longer term interest rates become excessive, shorter term borrowing may be used. Given the low current long term interest rates, it is felt it is acceptable to have a long maturity debt profile.

This page is intentionally left blank

Agenda Item 5

Report To:	STRATEGIC PLANNING AND CAPITAL MONITORING PANEL
Date:	16 March 2020
Executive Member/ Reporting Officer:	Councillor Oliver Ryan – Executive Member (Finance and Economic Growth) Kathy Roe, Director of Finance.
Subject	FINANCE & IT CAPITAL PROGRAMME
Report Summary:	<p>This report provides a summary of progress to date in relation to the delivery of the Council's capital investment programme in the Finance and IT Directorate.</p> <p>Appendix 1 attached shows the list of approved capital schemes within the Finance and IT Directorate capital programme along with budget monitoring completed as at period 10. Milestones have also been included for larger schemes to reflect the progress of these.</p>
Recommendations:	<ul style="list-style-type: none">(i) To note the report and the details of the status of the schemes in the programme.(ii) To accept the additional grant funding of £2.5m from the Department of Digital, Culture, Media and Sport and add this to the Capital Programme.
Financial Implications: (Authorised By the Section 151 Officer)	<p>The report provides an update on the approved and planned capital expenditure for Finance and IT.</p> <p>The Finance investment in Manchester Airport is in line with the approved budget and is expected to complete in April 2020. Future revenue income will be generated from this investment but no revenue income has been assumed in the MTFP at this stage.</p> <p>The Digital Tameside Investment programme includes significant grant funding from the Department of Digital, Culture, Media and Sport. This grant funding requires the Council to submit quarterly returns to the Department and to comply with the terms and conditions of grant, which is time limited. Failure to progress schemes and drawdown grant within the agreed timescales may result in a loss of available funding.</p>
Legal Implications: (Authorised By Borough Solicitor)	<p>The projects currently being funded have complex legal agreements codifying legal obligations and liabilities and consequently have been subject to separate governance. Governance will be required There needs to be a clear commitment from officers that the Council can achieve the deliverables before accepting the additional grant funding of £2.5m from the Department of Digital, Culture, Media and Sport.</p>
Risk Management:	<p>Delays to the commissioning of the new data centre in Ashton Old Baths could lead to alternative hosting arrangements for Council computer systems, which are currently located in Rochdale MBC's data centre, being required. This would potentially lead to significant disruption to computer systems and increased costs.</p>
Background Information:	<p>The background papers relating to this report can be inspected by contacting :</p>

Tim Rainey (Assistant Director – Digital Tameside)

Telephone: 0161 342 3299

e-mail: tim.rainey@tameside.gov.uk

Heather Green (Finance Business Partner)

Telephone: 0161 342 2929

e-mail: heather.green@tameside.gov.uk

1 INTRODUCTION

- 1.1 The approved Finance and IT Capital Programme for 2019/20 is £8.715m, which includes £5.6m for additional investment in Manchester Airport and £3.115m for Digital Tameside. Also included within this report is detail of a further £2.5m of grant funding from the Department of Digital, Culture, Media and Sport (DCMS) which is to be added to the Capital Programme.

2 FINANCE CAPITAL SCHEMES

- 2.1 In February 2019, Executive Cabinet approved an equity investment of £5.6m in Manchester Airport which will be funded by prudential borrowing. The investment is expected to generate revenue income through returns of around 3.25% (after taking account of borrowing costs and debt repayment) from 2021/21 onwards, although no amounts are yet assumed in the Medium Term Financial Plan (MTFP). The investment is expected to be drawn down in three tranches in February, March and April 2020.

3 DIGITAL TAMESIDE SCHEMES

Fibre Infrastructure

- 3.1 A corporately funded capital scheme for Fibre Infrastructure (£1.725m) was approved by the Executive Cabinet in December 2017. Work to construct the resilient figure of 8 fibre network to connect 22 key council sites and a further 30 health sites is now complete and all the connections to council buildings are live and in-use.
- 3.2 A Local Full Fibre Network (LFFN) Grant of £2.262m was also awarded to the council in 2018 by the Department of Digital, Culture, Media and Sport (DCMS) with the intention to both accelerate the deployment of fibre across Tameside and support its commercialisation. The money was to pay for additional fibre cable to be installed around the core figure of 8 network to provide additional capacity, an additional 13.5km of ducting and fibre optic cables to connect high employment and industrial sites across Tameside, contribute towards the costs of a Digital Exchange facility in the new Data Centre being built at Ashton Old Baths and a further 8 mini digital exchanges located across Tameside and finally a new resilient fibre link to Manchester from Tameside. Most of these works are now complete and the final grant claim will be submitted at the end of February 2020.
- 3.3 In January 2018 the DCMS announced a second round of LFFN funding. Greater Manchester Combined Authority coordinated a pan-Manchester £23.8m bid involving 10 local authorities, Police, Transport for Greater Manchester and Greater Manchester Health & Social Care Partnership with aim of increasing fibre to the premise coverage across Greater Manchester from 2% to 25% by 2020.
- 3.4 The Tameside element of the successful bid is £2.500m and is based on expanding our existing re-use of public assets model, with the further commercialisation through the Digital Cooperative. Working with Network Rail and using their track side troughs, the submission involves expanding the fibre infrastructure to additional sites and public sector buildings in Mossley, Hattersley, Broadbottom, Mottram, Hadfield and Glossop.
- 3.5 The Grant Funding Agreement with DCMS for the Tameside funding has now been approved and signed. Key elements and deliverables of the successful Wave 2 bid include:
- Provision of a second diverse direct fibre route from the Tameside Digital Exchange into LINX Manchester Via Network Rail Infrastructure.
 - Provision of a new direct fibre route from the Tameside Digital Exchange into Leeds Peering point with provision for 10 meet me access points along the route.

- Provision of a new direct fibre route from Tameside Digital Infrastructure to Glossop with meet me points at Hattersley, Hyde, Broadbottom, Hadfield and Glossop.
- Installation 10km of ducting and dark fibre infrastructure to connect Health and Public sector buildings in Hadfield and Glossop.
- Installation of 5km of ducting, dark fibre and a mini DX in Mossley and Hattersley to connect health and public sector buildings and CCTV equipment.
- Installation of a new cross city centre fibre optic cable from Piccadilly Station to meet me point at Oxford Road Corridor project.

3.6 Once the Wave 2 work is complete over 50km of new ducting will have been installed across Tameside and Glossop. 42% of business and residential properties in Tameside will be within economical connection distance of the fibre network and also any potential 5G roll-out. This compares with the national figure of 5%.

Property type	Total Number	Number within 200m of Fibre	
Business	7,406	4,406	59%
Residential	101,730	41,608	41%
Total	109,136	46,014	42%

ICT Vision Tameside

3.7 This project is nearing completion with the building now fully occupied. A review of technology use across the building is being undertaken to identify any remaining requirements and to complete the investment in the Library area. A small underspend is forecast on this budget (£116k).

Laptop Replacement Programme

3.8 The laptop replacement programme took place between May and December 2019 and the scheme is now complete. All older laptops have now been replaced with Windows 10 devices.

Microsoft Licensing

3.9 This scheme is to purchase second-user on premise perpetual licenses for replacement Microsoft desktop Office 2016 and associated software, server operating systems and SQL databases. The scheme is in the initial phase of procurement, design and delivery, with all user licences and main Data Centre licences expected to be purchased by the end of March 2020. Licences for the Disaster Recovery site are expected to be purchased from July 2020.

3 RECOMMENDATIONS

3.1 As set out on front of report.

Appendix 5 - Service Area Detail Digital Tameside

	2019/20 Budget £000	2019/20 Actual to date £000	2019/20 Projected Outturn £000	2019/20 Projected Outturn Variation £000	Re-profiling to be approved £000
Finance & IT					
Finance	5,600	0	3,733	1,867	(1,867)
Digital Tameside	3,115	963	2,470	645	(532)
Total	8,715	963	6,203	2,512	(2,399)

Service Area Detail - Finance

Finance Capital Programme								Re-profiled Budgets	
Capital Scheme	Spend in prior years £000	2019/20 Budget £000	Future Year Budgets £000	2019/20 Actual to date £000	2019/20 Projected Outturn £000	2019/20 Projected Outturn Variation £000	Re-profiling to be approved £000	2019/20 £000	Future Year Budgets £000
Strategic Investment in Manchester Airport		5,600	0	0	3,733	1,867	(1,867)	3,773	1,867
Total		5,700	0	0	3,733	1,867	(1,867)	3,773	1,867

Page 34

Strategic Investment in Manchester Airport (£1.87m)

Manchester Airport have advised that the £5.6m will be split into three tranches. There will be a drawdown in February and March 2020 and a final drawdown in April 2020.

Service Area Detail - Digital Tameside

Digital Tameside Capital Programme								Re-profiled Budgets	
Capital Scheme	Spend in prior years £000	2019/20 Budget £000	Future Year Budgets £000	2019/20 Actual to date £000	2019/20 Projected Outturn £000	2019/20 Projected Outturn Variation £000	Re-profiling to be approved £000	2019/20 £000	2020/21 £000
WORKING DIFFERENTLY	1,534	34	0	31	34	0	0	34	0
ICT - VISION TAMESIDE	1,515	678	0	127	562	116	0	678	0
CCTV FIBRE	81	97	0	(17)	97	0	0	97	0
DIGITAL BY DESIGN	467	6	25	1	6	0	0	6	25
Tameside Digital Infrastructure	1,631	130	0	19	130	0	0	130	0
DCMS Fibre	1,918	120	0	118	120	0	0	120	0
Laptop Replacement		688	0	684	691	(3)	0	688	0
Microsoft Licencing		1,362	0	1	830	532	(532)	830	532
Total	7,146	3,115	25	964	2,470	645	(532)	2,583	557
DCMS Fibre-WAVE 2 (To be added to the Capital programme)		1,050	1,450	300	1,050	0	0	0	1,450

Digital Tameside- Reprofiling/Variation Narrative

Reprofiling Requested:

Microsoft Licencing - (£0.532m)

This capital budget was granted for the purchase of pre-owned Data Centre Licences and User Licences (Microsoft Office 2016, Enterprise CALS and Skype Voice). The Data Centre licences are for the main Data Centre in Rochdale as well as a Disaster Recovery site (DR) that has not yet been set up. The licences for the main data centre can be procured and deployed now but the licences for the DR site will not be procured until the site is decommissioned. The DR site is not expected to be commissioned until the new financial year.

DCMS Wave 2 Projected Variation - (£0.286m)

The Council has successfully secured a funding of £2.5m from DCMS and a legal binding agreement has been signed and sealed. In order to meet the deadline for completion of the projection and maximise the benefit to the Council work was started in advance. The first claim for actual spend has been submitted to DCMS which will be paid shortly. We are also seeking an approval in the Capital paper for this scheme to be formally added to the Capital programme.

ICT Vision Tameside – (Under Spend £0.116m)

A saving of £0.116m has been identified in the capital budget of ICT Vision Tameside which was funded from Corporate Reserves. The project is now nearing its end. After 6 months of opening a review of the technology and requirements took place. The remaining orders have been placed and will be fulfilled and invoiced by the end of the financial year. This underspend will be transferred back to reserves.

ICT Vision Tameside - (£0.290m budget virement):

It is expected that £290k of the budget will be vired to cover the change orders agreed with the contractors as well as some recant costs. We are seeking an approval in Capital paper for this budget to be vired to the Vision Tameside scheme.

Milestones - Digital Tameside

Scheme – Laptop Replacement & Windows 10 Deployment
Project Manager - Julie Hayes

Key Milestones		Start	Completion
Order pre existing contract	Planned	April 2019	June 2019
	Actual	April 2019	June 2019
Set up new laptops and issue to users	Planned	July 2019	Dec 2019
	Actual	July 2019	Jan 2020

Scheme Overview

Laptop Replacement & Windows 10 Deployment. The replacement of all older Windows 7 operated laptops with new higher specified Windows 10 devices.

Scheme Status

Bulk of the laptops were ordered in May as there was an existing contract in place for the purchase of laptops. Balance of laptops was ordered during October and November. All laptops were replaced by Christmas. A large quantity of adaptors were required to connect the new laptops to old monitors and thus the budget has been overspent by £0.003m.

	£000	£000
Total Budget		688
Prior Years Spend	0	
2019/20 Projection	691	
Future Years Projection	0	
Total	691	688
Projected Overspend	3	

Milestones - Digital Tameside

Scheme – ICT Vision Tameside
Project Manager - Julie Hayes

Key Mile stones		Start	Completion
Fit out for opening	Planned	Jan 2018	Mar 2018
	Actual	Jan 2018	Mar 2018
Review of library technology	Planned	Oct 2018	Mar 2019
	Actual	Oct 2018	Mar 2019
Procure software	Planned	Jan 2019	Mar 2019
	Actual	Jan 2019	Mar 2019
Installation of software	Planned	Jan 2019	Mar 2019
	Actual	Jan 2019	Mar 2019

Scheme Overview

The provision of infrastructure and technology at Tameside One

Scheme Status

The project is now nearing its end. All that remains is a review of the technology in use and missing in the library, particularly in the Children's area, and a review of technology across the building now that it has been in use for 6 months.

	£000	£000
Total Budget		2,193
Prior Years Spend	1,515	
2019/20 Projection	562	
Future Years Projection	0	
Total	2,077	2,193
Projected Underspend	116	

Milestones - Digital Tameside

Scheme – Microsoft Licencing
Project Manager - Julie Hayes

Key Mile stones		Start	Completion
Procurement Phase	Planned	Sept 2019	Mar 2020
	Actual	Sept 2019	
Purchase User licences (Office and CALS)	Planned	Jan 2020	Mar 2020
	Actual	Jan2020	
Purchase Office and Main Data Centre site Licences	Planned	Jul 2020	Dec 2020
	Actual		
Upgrade and Installation	Planned	Jan 2020	Mar 2021
	Actual		

Scheme Overview

This Scheme is to purchase second-user on premise perpetual licenses for replacement Microsoft desktop Office 2016 and associated software, server operating systems and SQL databases

Scheme Status

This scheme was approved on 25th September 2019 from Executive Cabinet. This scheme is going through it initial phase of procurement , design and delivery. Procurement phase is ongoing but all user licences and main Data Centre licences are expected to be purchased by the end of March 2020. Licences for the Disaster Recovery site and any remaining invoices are expected to be purchased from July 2020.

	£000	£000
Total Budget		1,362
Prior Years Spend	0	
2019/20 Projection	830	
Future Years Projection	532	
Total	1,362	1,362

This page is intentionally left blank

Agenda Item 6

Report to:	STRATEGIC PLANNING AND CAPITAL MONITORING
Date:	16 March 2020
Executive Member / Reporting Officer:	Councillor Leanne Feeley – Executive Member (Lifelong Learning, Equalities, Culture and Heritage) Councillor Oliver Ryan – Executive Member (Finance and Economic Growth) Tim Bowman – Assistant Director Education
Subject:	EDUCATION CAPITAL PROGRAMME
Report Summary:	This report advises members of the Panel on the latest position with the Council's Education Capital Programme and seeks the recommendation of various approvals as set out in the report.
Recommendations:	<ol style="list-style-type: none">1. That it is RECOMMENDED TO EXECUTIVE CABINET to APPROVE that:<ol style="list-style-type: none">(a) proposed changes to the Education Capital Programme, (Basic Need Funding Schemes), Special Provision Fund and Healthy Pupils' Capital Fund as outlined in Appendix 1 and School Condition Allocation Funding Schemes Appendix 2(b) That S106 contributions and Developer Contributions as set out in section 2 are approved to finance Education Capital Schemes.(c) That £442,159 Special Provision top up grant to be added to the Capital Programme.(d) That £12,029 residual grant funding be added to the Capital Programme to contribute to the costs of Basic Need schemes.(e) That approval is given to work identified in the report.2. The risk relating to the delayed allocation of Basic Need Funding in future years (section 2) is noted.3. That the risks highlighted in Section 5 of the report are noted.4. That approval is given to progress the work identified in the report at para 3.54, which will need further governance setting out final costs and the obligations of each scheme.
Corporate Plan:	The proposals contained in this report will support the delivery of the Corporate Plan.
Policy Implications:	In line with approved policy.
Financial Implications:	Basic Need Grant
(Authorised by the statutory Section 151 Officer & Chief Finance Officer)	The council has £13,995,524 of Basic Need available to spend in 2019/20. This is a balance of unspent grant from previous years. The council did not receive any allocation in 2018/19. Notification has been received of an additional allocation of £4,842,699 for 2019/20 and nil for 2020/21. Appendix 1 of this report identifies that grant has been earmarked for schemes in 2019/20 totalling £8,605,000 and £5,390,524 for

2020/21 which have previously been reported to Strategic Planning and Capital Monitoring Panel and are included on the Council's capital programme. Appendix 1 identifies proposed changes of nil bringing the value of earmarked schemes to £13,995,524. The period 10 capital monitoring report includes re-profiling requests totalling £5,120,000. There is a nil balance of Basic Need funding shown in 2.2.

School Condition Grant

The council has £2,377,774 of School Condition funding available to be spent during the 2019/20 financial year, to improve and maintain the school estate. Appendix 2 identifies that grant has been earmarked for schemes totalling £2,004,000 which have previously been reported to Strategic Planning and Capital Monitoring Panel and are included in the Council's capital programme. Appendix 2 identifies proposed changes of £27,000 bringing the total value of earmarked schemes to £2,031,000. The period 10 capital monitoring report includes re-profiling requests totalling £393,000. There is a balance of unallocated School Condition funding shown in 2.8 of £346,774.

A detailed review of all earmarked schemes in 2019/20 continues to be undertaken and it is anticipated that resource will be identified from other earmarked schemes where costs are expected to be less than budgeted. The allocation of 2019/20 School Condition funding must be spent within the financial year to which it relates to otherwise there is a risk that the amount will need to be returned to government.

The PowerPoint appendix attached to the report shows the list of approved capital schemes within the Education directorate capital programme along with budget monitoring completed as at period 10. Milestones have been included for large Basic Need schemes to reflect the progress of the project.

Legal Implications:
(Authorised by the Borough Solicitor)

In order to be lawful recommendation 1(e) needs to be clarified and be more exact and specific.

The Council is required to ensure that funding is allocated and spent proportionately, taking into account the need to achieve best value and comply with appropriate procurement obligations. The allocation of funds within the Education Capital Programme and subsequent expenditure will require prudent management and monitoring to ensure the key priorities of the Corporate Plan are delivered.

Risk Management:

Risk management is addressed within the body of the report

Background Information:

The background papers relating to this report can be inspected by contacting Mark Steed, Capital Projects Consultant, Investment and Development

 Telephone: 0161 342 2251

 e-mail: mark.steed@tameside.gov.uk

1. INTRODUCTION

- 1.1 This report provides an update on the latest position with the Council's Education Capital Programme and seeks recommendation for approval of various proposals in line with Council priorities.
- 1.2 The Council's powers to provide and maintain educational facilities are set out in the Education Act 1996. The Council also has a statutory duty under Section 14 of the Education Act 1996, to secure sufficient and suitable places for pupils in primary and secondary schools in its area.
- 1.3 The government allocates funding for school buildings under a number of categories, the three main ones are described in Section 2 of this report.
- 1.4 Strategic Planning and Capital Monitoring Panel (SPCMP) is requested to note the content of the report and to make recommendations to Executive Cabinet in respect of the proposed allocation of funding.

2. FUNDING AND FINANCIAL POSITION

- 2.1 The government allocates ring-fenced capital grant funding for school buildings under the following main categories:

Basic Need Funding

- 2.2 Basic Need Funding is allocated to each local authority to create new places in schools. The table below sets out the amount of Basic Need Funding held by the Council, allocated in prior years, which is available to spend in 2019/2020:

Basic Need Funding	Amount £
Basic Need funding available to spend in 2019/20	£13,995,524
Earmarked Schemes for 2019/20	£8,605,000
Earmarked Schemes for 2020/21	£5,390,524
Proposed Changes	0
Unallocated as at January 2020	0

- 2.3 On 5 October 2017, the Government announced that the 2019/2020 allocation of Basic Need Funding for Tameside Council would be £4,842,699.
- 2.4 On 29 May 2018, the Government announced the 2020/2021 allocation of Basic Need Funding. It should be noted that Tameside Council received no further allocation.
- 2.5 The balance of the Basic Need funding is profiled to be spent during the next year in order to provide the required additional school places.
- 2.6 Basic Need funding allocations are normally announced two years in advance of the financial year to which they relate, however the allocation for 2021/22 Basic Need is delayed. This was confirmed by the Government in a letter to Local Authorities on 19 September 2019, which indicated that no announcements would be made until the 2020 spending review has been completed. The timing of the 2020 spending review is not yet known.
- 2.7 The Council needs to commence the planning and design of schemes for delivery

during 2021/22 during this financial year. This delay in announcing Basic Need allocations for 2021/22 poses a significant risk to our planning as we have no certainty over the funding available for new schemes. The Council has a duty to ensure sufficiency of school places and in the absence of funding announcements may need to progress planning and design works 'at risk' without the funding confirmed.

School Condition Allocation (SCA) Funding

- 2.8 This grant is allocated for the maintenance of school buildings. The funding is part formulaic (based on pupil numbers) and part reflecting recent condition surveys conducted by the Education and Skills Funding Agency (ESFA). The 2019/20 School Condition Allocation was £1,153,000.
- 2.9 The School Condition Allocation is normally known in the December prior to the start of the next financial year. Unfortunately the announcement has been delayed pending the outcome of the 2020 spending review. The delay in announcing the allocation creates a significant risk to the carrying out of schemes as there is currently no certainty over funding.
- 2.10 The table below sets out the amount of School Condition Allocation available to spend in 2019/2020. Full details of existing and proposed schemes are set out in **Appendix 2**.

School Condition Allocation (SCA) Funding	Amount £
SCA funding available to spend in 2019/20	£2,377,774
Earmarked schemes for 2019/20	£2,004,000
Earmarked schemes for 2020/21	£0
Proposed Changes	£27,000
Unallocated as at January 2020 if proposed changes agreed	£346,774

Devolved Formula Capital (DFC) Funding

- 2.11 Devolved Formula Capital is direct funding for individual schools to maintain their buildings and fund small scale capital projects. It is calculated on a formulaic basis, using the school census dataset and schools make their own arrangements for works to be undertaken. DFC funding available in Tameside in 2019/20 is £344,294 for Maintained Local Authority and £180,889 for Voluntary Aided schools. The Council received £685,902 of additional Devolved Formula Capital in February 2019 relating to financial year 2018/19.

Section 106 Developer Contributions

- 2.12 Additional income intended to contribute towards the provision of additional school places is sometimes provided by developers as part of the planning conditions for new housing developments. These are known as Section 106 agreements. When housing estates are completed the payments become due and the Council is in receipt of several payments which have not as yet, been formally allocated to specific schemes.
- 2.13 Strategic Planning and Capital Monitoring Panel at its meeting in November 2019 agreed to allocate £453,168.39 and this was agreed at Executive Cabinet in December 2019.
- 2.14 Since the last meeting of Panel further work has taken place to identify other S106 amounts. The following table proposes to allocate Section 106 monies already

received from developers to particular historic schemes to create additional school places. In effect this will mean that the Section 106 contributions will “top up” the remaining Basic Need or School Condition budget.

Planning Reference	Amount	Fund	Scheme
12/00922/FUL	14,400.00	School Condition	Holden Clough Primary School
13/00296/OUT	79,748.68	School Condition	Holden Clough Primary School
15/01034/FUL	25,000.00	Basic Need	Discovery Academy
10/00788/FUL	69,480.00	Basic Need	Hyde Community College
17/01034/FUL	21,364.03	Basic Need	Aldwyn Primary School
16/00822/FUL	84,275.00	Basic Need	Aldwyn Primary School – this is additional to the identical amount approved at November 2019 Panel
13/00488/FUL	118,739.00	Basic Need	Denton Community College – this is additional to the identical amount approved at November 2019 Panel
No reference Developer contribution	78,000.00	Basic Need	Denton Community College
TOTAL	491,007.00		

Droylsden Academy

Panel is requested to recommend to Council to allocate £15,000 to the school for conversion of a classroom to accommodate an additional 15 pupils into Y7 in September 2021. A grant agreement between the Council and the Academy Trust will be drawn up to ensure the grant is spent for this purpose. This grant will be funded from an unallocated Developer Contribution for spend in the Droylsden area.

Special Provision Fund

2.15 The Special Provision Fund allocations support local authorities to make capital investments in provision for pupils with special educational needs and disabilities. Local authorities can invest in new places and improvements to facilities for pupils with education, health and care (EHC) plans in mainstream and special schools, nurseries, colleges and other provision. The funding is not ring-fenced or time-bound, so local authorities can make the best decisions for their areas.

2.16 Tameside MBC was allocated £211,254 for each of the three financial years 2018-19, 2019-20 and 2020-21. In addition the Council received further allocations of £147,386 in May 2019 and a further £ 294,773 in December 2019. In total £1,075,921 has been allocated to Tameside at the time of this report. The top-up allocations received in May and December 2019 are not yet reflected on the Education Capital programme.

3 PROGRAMME UPDATE

a Basic Need Funded Schemes 2019/2020 and beyond

3.1 The current focus of the Council's Basic Need programme is to complete the two remaining schemes at primary schools and create additional places in secondary and special schools where forecasts have indicated a need.

3.2 As noted above members of the Panel should be aware that as well as receiving a

zero allocation from central government for 2020/21 the allocation for 2021-22 will be delayed with as yet no indication of when a decision will be made.

- 3.3 This places the Council in a challenging position. The predicted shortfall of places available across the Tameside school estate is significant and there is an urgent requirement to develop schemes, programmes and costs to ensure that places are created on time where required.
- 3.4 Allocations to existing Basic Need schemes have been determined by the Panel and the current position with these schemes is described below.
- 3.5 In addition to schemes already approved by the Panel, the following are currently in process of being planned:
- All Saints Catholic College, Dukinfield
 - St Thomas More RC High School, Denton
 - Rayner Stephens High School, Dukinfield
- 3.6 Schemes that have already been approved are continuing. The following paragraphs update the Panel on the position with these works.

Aldwyn and Hawthorns

- 3.7 This scheme increases capacity at Aldwyn School from a 45-pupil intake to 60 and also includes a two-classroom extension at Hawthorns School. There have been significant and ongoing delays to the project for a number of reasons.
- 3.8 Three temporary modular classrooms have now been provided at Aldwyn to accommodate additional pupils from September 2017, 2018 and 2019 pending a start on the permanent extension. Continuing overcrowding at Hawthorns, because of a high demand for its specialist provision, led to additional temporary accommodation for the school being approved at an earlier Panel meeting. An Executive Decision Notice dated 14 August 2019 agreed a grant of £150,000 from Basic Need to the Newbridge Academy Trust which will directly procure the additional temporary classrooms. This amount is already included in **Appendix 1**.
- 3.9 Revised costs were agreed by Panel in July and we are now, finally nearing a conclusion on the outstanding contractual issues, which should see works on the permanent extension recommence during March 2020.
- 3.10 Should contracts be finalised soon it is anticipated that the permanent extensions to the schools will be completed by the spring of 2021.
- 3.11 On completion of the permanent extension the three mobile units on hire at Aldwyn will be removed.
- 3.12 Pressures to provide accommodation for pupils who have special educational needs are increasing and demand for places at Hawthorns School continues to increase. A further assessment of places required now indicates an additional need for further temporary accommodation - in addition to the £150,000 previously approved (see paragraph 3.8)
- 3.13 Panel is therefore requested to recommend to Executive Cabinet a further £150,000 from Basic Need to enable the Newbridge Academy Trust to obtain the accommodation directly. A formal grant agreement between the Council and the Academy Trust will be drawn up to this end.

RAG Status: RED

St John's CE Dukinfield

- 3.14 The scheme provides a two-classroom extension, increasing the school's intake from 30 to 45 throughout. This follows on from previous alterations to increase the numbers in KS1. Agreement was reached with the school, as a contingency plan, to reconfigure the use of the existing facilities to accommodate additional pupils from September 2018. A two- classroom mobile was provided over summer 2019 until the permanent extension can be completed.
- 3.15 Panel agreed costs totalling £1,343,000 for the scheme at its September meeting. Actual construction of the new permanent classrooms cannot begin until the contractual position has been resolved and work is taking place to urgently resolve this.

RAG Status: RED

Alder Community High School

- 3.16 The works increase pupil intake from 155 to 180 and are being procured through Pyramid Schools (now known as Albany), a PFI Special Purpose Vehicle (SPV). Significant internal alterations were carried out over summer 2018 to enable the first year of additional pupils to be suitably accommodated. Over summer 2019 the SPV, through Elite Systems, provided a stand-alone four-classroom modular block.
- 3.17 The second and final phase of the works aims to connect the new block directly to the main school via a new covered link. Works to improve the security at the main entrance and also to provide external canopies to provide additional dining space also form part of the second phase. Costs are being finalised with the intention they will remain within budget estimates already approved.

RAG Status: AMBER

Hyde Community College

- 3.18 The scheme increases the school's intake from 210 to 240 and is being overseen by Amber Infrastructure, a PFI Special Purpose Vehicle. Work on the internal alterations commenced in August 2018 with the bulk completed by October 2018. Some internal works remain to be completed and it is anticipated these will be concluded over summer 2020.
- 3.19 Phase 2 of the works is to provide an additional five teaching spaces including two science laboratories. It is proposed to procure a modular classroom science block to be located at the rear of the school site. This will allow the former construction shed to be used as an additional indoor dining space as the existing central atrium becomes overcrowded at lunchtimes with the additional pupils on roll. In turn this will avoid having to construct a large and expensive canopy to provide external dining space. Final designs have been agreed with the school and the SPV and costs are currently being obtained.

RAG Status: AMBER

3.20 **Mossley Hollins High School**

The scheme increased the school's intake from 156 to 180 and a new four-classroom modular building was erected over the summer of 2018. Additional work to remodel a technology area was completed over summer 2019 and this brings to a close the work agreed to take place at this school.

- 3.21 Final costs are being agreed for both the summer 2019 works and the final phases of the 2018 works. The reduced costs result from carrying out a different strategy to create the additional accommodation than first envisaged. Current estimates suggest that £141,000 may be returned to the Basic Need fund to be used on other schemes and this is shown in Appendix 1.

3.22 Audenshaw School

Discussions have taken place with Audenshaw School to carry out internal remodelling so the school can offer additional places from September 2020. The school previously operated a sixth form and some remodelling of this area is proposed to create additional classrooms. Additional specialist science laboratory and food technology space is also required.

- 3.23 Stakeholders are now considering a series of options for building alterations and a more detailed update will be presented at the next meeting. Panel agreed a budget envelope of £1,000,000 for the scheme at its last meeting.

RAG Status: AMBER

3.24 Denton Community College

A new temporary six-classroom block with toilets and staff workroom was erected at the school during September 2019. In addition significant internal remodelling to create additional teaching spaces and address some suitability problems took place over summer 2019. Associated works to complete the two schemes are continuing. The Council has previously allocated £1,366,647 for these works and final costs should be available soon.

RAG Status: GREEN

3.25 West Hill School

The Council has previously allocated £100,000 for costs to develop a scheme to increase accommodation at the school. This is no longer going ahead and the £100,000 will be returned to the unallocated Basic Need Fund – shown in **Appendix 1**.

3.26 St Damian's School

The Council has previously allocated £100,000 for costs to develop a scheme to increase accommodation at the school. This is no longer going ahead and the £100,000 will be returned to the unallocated basic Need Fund – shown in **Appendix 1**.

3.27 All Saints High School

Discussions have been taking place with the school regarding the possibility of increasing the admission number. These discussions have identified around £5 million of urgent works required at the school – from the poor condition of many areas through to the lack of specialist facilities not least around sport and PE. The school has consulted and now agreed to increase its Published Admission Number for each of three years commencing in September 2021. A menu of options has been prepared for further discussion with the school as to which it wishes to take forward. The maximum investment that is proposed is £2 million and Panel is requested to allocate this sum from the funding previously ear-marked as Secondary School Improvement Fund.

3.28 St Thomas More RC High

This school has poor accommodation including a number of “temporary” structures. Again there is a willingness by the school to support the Council by offering to take 10 additional pupils in 2021 and 10 further in 2023. The school has particular problems with dining as the dining hall is very small for the pupil numbers passing through it. Outdoor sports provision is also badly affected because of the poor field drainage meaning pitches are unusable for much of the year. Discussions are continuing but at this stage it is proposed to allocate £134,000 of the Healthy Pupils Capital Funding to the school for improvements to sports and PE facilities at the school.

Special Provision Fund

3.29 Cromwell School and Rayner Stephens

Members of the Panel will know that Cromwell School and Rayner Stephens High School are co-located sharing some areas of the same building. In order to both support pupils of sixth form age to attend college nearer to home and reduce out of borough placements, there is a need to create and increase sixth form provision at Cromwell School and this was reported to Panel at its meetings in July and November 2019.

3.30 Rayner Stephens also has some accommodation problems which will be alleviated by some internal remodelling of existing teaching spaces. The Executive Cabinet agreed and increase in pupil numbers at the school from 150 to 180 in February 2017 and an allocation of £473,000 was agreed by this Panel to support the necessary work at the school.

3.31 An Executive Decision taken on 14 August 2019 agreed to grant Aspire Plus Education Trust (the trust that manages Rayner Stephens School) £55,000 to enable conversion of two classrooms for Cromwell to take place. The £55,000 was allocated from the Council's Special Provision Fund (see above). As such there is no effect on the Basic Need allocation and this is reported for information only.

3.32 The additional two classrooms are a temporary solution. It is proposed to develop longer-term provision for the Cromwell Sixth Form. Panel at its meeting on 25 November 2019 agreed to allocate £500,000 from the Special Provision Fund with an initial allocation of £100,000 from this for development of the scheme and more detailed designs and costs.

3.33 Colleagues are working with both schools to ensure that the increased places; remodelling and condition issues are addressed in the most cost effective and beneficial way for both schools.

3.34 It is likely that further schemes to address accommodation requirements in special schools and resource bases will be required and further details will be reported to the next meeting.

3.35 Virements and approval within approved budgets under £100,000 are approved under delegated authority in accordance with the Council's Constitution.

3.36 **Appendix 1** provides a financial update with details of Basic Need funding projects over £100,000, previously approved, including proposed changes to scheme funding.

3.37 School Condition Allocation (SCA) Schemes 2019/2020

The following sets out further detail about the larger schemes in the current year's capital programme.

3.38 **Appendix 2** provides a financial update with details of School Condition Allocation funded projects over £100k, previously approved, including proposed changes to scheme funding.

3.39 In order to develop an informed asset management plan for schools that remain under the Council's purview an independent surveyor was appointed to carry out condition surveys of existing school premises. The intention is to create a transparent and targeted schedule of works required to school buildings.

3.40 Inevitably the budget available is insufficient to meet the demands placed upon it and the surveyors were asked to identify priorities of the works required.

3.41 In addition to the works identified in the condition survey there are other calls on the School Allocation budget. This is the only central source of grant money to spend on schools (other than Basic Need which is purely to create new school places). It has been

custom and practice to address health and safety items and support disabled access by using the SCA funding.

- 3.42 Despite the best laid plans emergencies do of course occur. It has been our practice to allocate £150,000 of the SCA as an in-year contingency to address any such issues.
- 3.43 As noted above the lack of a timely announcement on the level of SCA does not assist in planning the works to be carried out over the school summer holidays 2020.
- 3.44 The following table lists various health and safety issues that have been identified in the condition surveys along with the highest priority condition schemes-
- 3.45 It is proposed to allocate £10,000 for structural engineer's fees to carry out further investigations as recommended by the recent building condition surveys.
- 3.46 Several fire safety issues have been highlighted by the condition surveys and particular schemes are included in the table below. A further group of schemes will need to be developed to ensure schools meet their responsibilities on fire compartmentalisation, fire doors and similar aspects. It is proposed to set aside £100,000 from the condition allocation and further detail will be reported to a future meeting
- 3.47 A small sum is proposed to be set aside for works to give added protection to glass balustrade systems in three primary schools where these systems are present.
- 3.48 Panel previously agreed a budget to carry out upgrades to Millbrook Primary school's heat emitters. This work has not been carried out because the boiler was found to be at the end of its useful life. Asbestos is present and it makes sense to replace the boiler as the highest priority. Additional budget will be required to that already allocated and this is shown below.
- 3.49 Livingstone Primary School's roof is 100 years old and requires complete replacement. An initial estimate is included.
- 3.50 St Anne's is one of two schools with a public entrance that affords no secure protection for pupils and staff. The current entrance opens directly into a vestibule from which the main hall, a classroom and the school office are adjacent. The school has already paid for the architectural development of a scheme and planning has been submitted. The school is to contribute 50% of the costs of the scheme and Panel is asked to allocate £150,000 as the Council's contribution.
- 3.51 A figure of £50,000 has been set aside to carry out the remaining condition surveys and provide a budget for any additional surveys required during the year.
- 3.52 Gee Cross Holy Trinity is a Victorian building. One particular elevation suffers from serious water penetration. It retains single glazed metal windows. Water ingress is greatly evident with damp and mould present. It is proposed to address these issues out of this year's budget.
- 3.53 Broadbottom CE has been extended piece-meal over many years. The result is a very badly efficient mix of heating systems that are both expensive to run and which leave the school cold in many areas. It is proposed to replace the existing systems with a traditional gas-fired hot water boiler system and pipes. This first phase aims to look at the gas supply and boiler. Further phases will be required in future years.
- 3.54 The costs shown in the table below are broad estimates and further work is now required to design and narrow down the costs on each of the schemes. Further reports will be brought to future meetings. By agreeing the recommended schemes below work can

commence on further design and testing, for example of asbestos, where appropriate.

School	Scheme	Type of Scheme	Estimated Cost
Various	Contingency		£150,000
Various	Structural Engineer	Health and Safety	10,000
Arlies Primary	Replace fire alarm	Health & Safety	25,000
The Heys Primary	Add CO Detection	Health & Safety	10,000
Fairfield Primary	Replace obsolete fire alarm panel	Health & Safety	10,000
Various	Glass balustrade protection works	H&Safety	10,000
Various	Fire safety works	Condition	100,000
Millbrook Primary School	Replace boilers and heat emitters	Condition	50,000 (additional to existing budget)
Livingstone Primary	Replace roof	Condition	250,000
St Anne's Denton	Secure entrance	Health & Safety	£150,000 contribution
Various	Further surveys	Condition	50,000
Gee Cross Holy Trinity	Gable end water ingress and windows	Condition	20,000
Broadbottom CE	Gas supply and boiler Phase 1	Condition	100,000
Buckton Vale Primary School	Replace roof	Condition	200,000
TOTAL COSTS			1,135,000

3.55 Panel is requested to delegate powers to the Assistant Director of Education to approve schemes in the order shown above up to the amount of School Condition Allocation grant for 2020-21 and any unallocated funding from previous years plus any S106 receipts.

3.56 A further update will be reported to future meetings of panel.

3.57 A summary of the major schemes within the current programme is provided below:

3.58 Hollingworth Primary School – Kitchen and Dining Block and Re-wire

The new dining hall and kitchen, which was procured directly by the DfE, opened to pupils in September 2019. The Council was required to contribute to the costs of the new dining hall and as discussed at previous meetings of the Panel additional costs were incurred because of a requirement to boost the electricity supply to the whole site.

3.59 These additional costs have been reported to previous meetings of Panel. Work is continuing with the DfE to agree final costs on the scheme – and the Council's final contribution. A further report will be made to the Panel when final agreement has been reached with the DfE.

3.60 In tandem with the works to the new kitchen, the school's entire electrical system – small power, lighting and fire-alarms have also been replaced and this work was completed in December 2019. Final costs for the re-wire were reported to and approved at the November 2019 meeting of the Panel.

3.61 Russell Scott Primary School

Following heavy rainfall over summer 2019 which caused significant damage to the roof and compromised internal systems, emergency repair works were carried out to enable

the school to open on time and operate safely. A programme of monitoring and management has been put in place along with further additional emergency works with the school to provide assurance of the continuing safety and functionality of the buildings, pending a permanent solution until the end of the current academic year. Any ongoing repairs works which need to be carried out in the meantime will be funded through the School Condition budget.

3.62 The next stage is for the Council to undertake an options appraisal which will determine the cost of the full refurbishment of the school and lifecycle costings against the cost of constructing an equivalent size new school building.

3.63 Therefore the following professional services need to be procured in order to provide the appropriate level of information and detail.(These are currently with STAR procurement who are leading on the tendering process to provide a suitably qualified and experienced architect/building surveyor)

- A full up to date defects report of the school buildings;
- Outline specifications and cost estimates of all works required to bring the school up to an appropriate long-term standard including the production of all documentation that would be necessary in order to tender this work. In addition the cost of temporary accommodation (if required)
- Outline specifications and cost estimates to design and construct new school buildings including the associated cost of demolition and the production of all documentation that would be necessary in order to tender this construction work. In addition the cost of temporary accommodation (if required)
- Lifecycle costings for both the existing school fully repaired and for an equivalent new school over a 25 year period
- Appropriate governance and procurement processes for the various stages of this work are now in place through a Project Board process. Once the options appraisal report has been completed it will be presented via the appropriate political process for a decision on the way forward.

3.64 **Pupil Referral Units – Elmbridge and Whitebridge Colleges**

Following recent inspections of the two schools a number of urgent works were identified. These include replacing a variety of doors, creating more secure entrance areas, boxing-in of some balcony areas and a range of works to design-out areas vulnerable to vandalism. The alterations as well as contributing to pupils' health and safety will also ensure that pupil management and staff safety can be improved. The costs for a wide range of alterations total £50,000 and Panel is requested to approve this expenditure from the amount of school condition contingency currently unallocated

3.65 **Asbestos Management Surveys**

As previously reported new asbestos management surveys have now been completed.

3.66 Although the surveys have identified no urgent or major issues the surveyors have identified a need to renew encapsulation of some asbestos or in other cases carry out removal of asbestos-containing materials based on survey recommendations. Because of the potential consequences of not carrying out these works they have been ordered from the LEP.

3.67 There is £96,000 of budget already set-aside for the asbestos work – this was previously included in the section of the report in Appendix 2 that lists schemes under £100,000. The costs of removing or encapsulating even small areas are considerable. A

specification which is used as a basis to tender the works is developed but even so in two recent cases where removal and/or encapsulation was recommended costs have been of the order of £10,000 for each school. Costs to complete the remaining surveys have also increased since the pilot surveys back in 2017. A review of costs already committed for asbestos works has identified a further £25,000 of work required to that already approved in the budget. On top of this there remain recommendations to carry out to remove or encapsulate asbestos at schools more recently surveyed. It is proposed to allocate a further £100,000 from the unallocated SCA funding to carry out this work and this is shown in **Appendix 2**.

4 PROCUREMENT AND ADDED VALUE

- 4.1 In accordance with Council policy, all capital projects are procured through the Tameside Investment Partnership unless Cabinet agrees otherwise – a Local Education Partnership (LEP) subject to a price for uncosted risks being agreed prior to the contract being let or work agreed. Alterations to PFI schools are procured through the PFI contracts.
- 4.2 In addition to a fixed price and scope being provided, the LEP has a responsibility to confirm to the Council that value for money is being delivered, either through tendering or benchmarking using independent review on the larger projects. The LEP has also committed to delivering added value in the form of using local supply chains and providing apprenticeships and work experience opportunities.
- 4.3 Following the Council's Executive Cabinet decision on 20 June 2018 to review the current arrangements with the LEP there will be a need to ensure that a longer term sustainable solution for the delivery of the Education Capital Programme forms part of the consideration of that review.
- 4.4 Some smaller schemes are procured directly through the Council's Engineering Design & Delivery, and Disabled Adaptation teams, or through the Tameside Works First initiative for local businesses.
- 4.5 Capital projects at Voluntary Aided schools are generally procured directly by the relevant governing body and diocese as they own the buildings.

5 RISK MANAGEMENT

- 5.1 The specific risks and mitigation plans, associated with each of the projects, have been identified in the main section of the report.
- 5.2 Inflation in the building industry is also a more significant risk than previously experienced and larger schemes will be most affected. Early scoping and pricing of the works will mitigate against this and enable projects to be delivered in a timely and cost-effective manner.

6 RECOMMENDATIONS

- 6.1 As set out at the front of the report

APPENDIX 1

Basic Need Funding Schemes - Financial Update

The table below provides details of Basic Need funded projects, previously approved, including requirements for additional funding.

BASIC NEED SCHEMES	Existing 2019/20 Scheme Budget	Existing 2020/21 Scheme Budget	Re-profiling requested at P10	2019/20 Budget following re-profile
Aldwyn Primary School	1,394,000	1,400,000	(1,044,000)	350,000
Denton Community College	1,370,000	0	(310,000)	1,060,000
St John's CE Dukinfield	1,343,000	0	(1,203,000)	140,000
Hyde Community College	1,235,000	300,000	(735,000)	500,000
Alder Community High School	1,188,000	500,000	(558,000)	630,000
Audenshaw High School	1,000,000	0	(950,000)	50,000
Mossley Hollins High School	361,000	0	0	361,000
Hawthorns Primary Academy	180,000	0	(30,000)	150,000
St Thomas Moore	100,000	0	(100,000)	0
West Hill High School	100,000	0	0	100,000
Cromwell	100,000	0	(100,000)	0
St Damian's High School	100,000	0	0	100,000
All Saints High School	100,000	0	(90,000)	10,000
St Georges Mossley	34,000	0	0	34,000
Rayner Stephens Academy	0	473,000	0	0
Secondary School Improvements	0	2,717,524	0	0
Total	8,605,000	5,390,524	(5,120,000)	3,485,000

BASIC NEED SCHEMES	Existing 2019/20 Scheme Budget	2020/21 Budget	Proposed Changes	Total Scheme Budget
Aldwyn Primary School	350,000	2,444,000	0	2,794,000
Denton Community College	1,060,000	310,000	0	1,370,000
St John's CE Dukinfield	140,000	1,203,000	0	1,343,000
Hyde Community College	500,000	1,035,000	0	1,535,000
Alder Community High School	630,000	1,058,000	0	1,688,000
Audenshaw High School	50,000	950,000	0	1,000,000
Mossley Hollins High School	361,000	0	(141,000)	220,000
Hawthorns Primary Academy	150,000	30,000	150,000	330,000
St Thomas Moore	0	100,000	0	100,000
West Hill High School	100,000	0	(100,000)	0
Cromwell	0	100,000	0	100,000
St Damian's High School	100,000	0	(100,000)	0
All Saints High School	10,000	90,000	0	100,000
St Georges Mossley	34,000	0	0	34,000
Rayner Stephens Academy	0	473,000	0	473,000
Secondary School Improvements	0	2,717,524	191,000	2,908,524
Total	3,485,000	10,510,524	0	13,995,524

APPENDIX 1A**Special Provision Fund**

SEND PROVISION SCHEMES	2019/20 Budget	2020/21 Budget	Proposed Changes	Total Scheme Budget
Cromwell	0	0	500,000	500,000
Rayner Stephens	55,000	0	0	55,000
Total	55,000	0	500,000	555,000

APPENDIX 1B**Healthy Pupils' Capital Fund**

HPCF SCHEME	2019/20 Budget	2020/21 Budget	Proposed Changes	Total Scheme Budget
St Thomas Moore	0	0	134,000	134,000

APPENDIX 2

School Condition Allocation Schemes - Financial Update

The table below provides details of School Condition Allocation funded projects over £100k, previously approved, including requirements for additional funding.

SCHOOL CONDITION SCHEMES	Existing 2019/20 Scheme Budget	Existing 2020/21 Scheme Budget	Re-profiling requested at P10	2019/20 Budget following re-profile
Hollingworth Primary	340,000	0	0	340,000
Russell Scott Primary	320,000	0	(220,000)	100,000
St Anne's Denton Primary	200,000	0	0	200,000
Stalyhill Infants	153,000	0	0	153,000
Stock Condition Survey	100,000	0	0	100,000
School Condition Related Works Contingency	100,000	0	0	100,000
Other Schemes Individually below £100K	791,000	0	(173,000)	618,000
Total	2,004,000	0	(393,000)	1,611,000

SCHOOL CONDITION SCHEMES	2019/20 Budget following re-profile	2020/21 Budget	Proposed Changes	Total Scheme Budget
Hollingworth Primary	340,000	0	0	340,000
Russell Scott Primary	100,000	220,000	0	100,000
St Anne's Denton Primary	200,000	0	3,000	203,000
Stalyhill Infants	153,000	0	0	153,000
Stock Condition Survey	100,000	0	0	100,000
School Condition Related Works Contingency	100,000	0	0	100,000
Other Schemes Individually below £100K	618,000	173,000	24,000	815,000
Total	1,611,000	393,000	27,000	2,031,000

This page is intentionally left blank

Service Area Detail Education

	2019/20 Budget £000	2019/20 Actual to date £000	2019/20 Projected Outturn £000	2019/20 Projected Outturn Variation £000	Re-profiling to be approved £000
Children's					
Education	12,486	4,288	5,657	6,829	(6,236)
Total	12,486	4,288	5,657	6,829	(6,236)

Regular detailed reports on progress with the Education Capital Programme are considered elsewhere on the Strategic Planning and Capital Monitoring Panel agenda. A detailed breakdown, including prior year spend, future budgets and re-profiling is set out in the next slide. The Education Capital Programme is currently forecasting that outturn will be £6.829m less than budgeted resources. This is due to a combination of delay on a number of schemes and some unallocated funding. Re-profiling of £6.236m of budget into 2020/21 has been requested.

Service Area Detail - Education

Education Capital Programme								Re-profiled Budgets	
Capital Scheme	Spend in prior years £000	2019/20 Budget £000	Future Year Budgets £000	2019/20 Actual to date £000	2019/20 Projected Outturn £000	2019/20 Projected Outturn Variation £000	Re-profiling to be approved £000	2019/20 £000	Future Year Budgets £000
Unallocated Funding Streams		1,590	1,203	137	867	723	(723)	867	1,926
Aldwyn Primary School	142	1,394	1,400	188	350	1,044	(1,044)	350	2,444
Denton Community College		1,370	0	1,031	1,060	310	(310)	1,060	310
St John's Dukinfield C of E		1,366	0	134	140	1,226	(1,226)	140	1,226
Hyde Community College	546	1,235	300	438	500	735	(735)	500	1,035
Alder Community High School	721	1,188	500	576	630	558	(558)	630	1,058
Audenshaw High School		1,000	0	14	50	950	(950)	50	950
Mossley Hollins High School	720	361	0	203	220	141	0	200	0
Hollingworth Primary		340	0	197	340	0	0	340	0
Russell Scott Primary		320	0	30	100	220	(220)	100	220
St Anne's Denton Primary		200	0	203	203	3	0	200	0
Hawthorns Primary Academy		180	0	150	150	30	(30)	150	30
Cromwell High School		155	0	0	55	100	(100)	55	100
Stalyhill Infants		153	0	140	153	0	0	153	0
Minor Schemes (Under £150K)		1,634	3,190	847	839	795	(340)	1,294	3,530
Total	1,987	12,486	6,593	4,288	5,657	6,829	(6,236)	6,250	12,829

Education- Reprofileing Narrative

Reprofileing Requested:

Unallocated Funding Streams - (£0.723m)

A number of funding streams have not yet been allocated to specific projects and are therefore unlikely to be spent in 2019/20.

St Johns Dukinfield - (£1.226m)

Completion of the legal and contractual documents have caused a delay to this scheme. Actual construction of the permanent classrooms can't begin until the contractual position has been resolved and the earliest the scheme can begin is now likely to be Easter 2020.

Aldwyn Primary School - (£1.044m)

We are reaching a conclusion on the outstanding contractual issues which should see works at the school to commence from March 2020. Should contracts be finalised, the permanent extension to the school will be completed by Spring 2021.

Audenshaw High School - (£0.950m)

Discussions have taken place with the school to carry out internal remodelling so the school can offer additional places from September 2020.

Hyde Community College - (£0.735m)

Phase 2 of the works is to provide 5 additional teaching spaces as well as a major development of the science labs. Final designs have now been agreed with the school and the SPV and this work is now planned for later in the year once exams are out of the way (June 2020) and to be available for use from September 2020.

Alder High School - (£0.558m)

The remaining works on phase 2 of this scheme is to improve the main entrance and security of the school. This will need to be carried out over school holiday periods which effectively means over Easter/Summer 2020. As these both fall in the new financial year there is a need to slip the funding into 2020-21. The funding for Basic Need schemes does not have to be spent during any specific financial year so there is no risk involved in this re-profileing.

Denton Community College - (£0.310m)

There remain some Phase 1 works to complete and although some may be able to achieved while the school is "live" the bulk will require the work to be done in school holidays hence the need to slip the funding into 20-21 financial year.

Education- Reprofiting/Variation Narrative

Reprofiting Requested:

Russell Scott Primary - (£0.220m)

Emergency works have been carried out to ensure that the school is safe until the end of the academic year. The capital projects team has faced some issues with procurement which has delayed the appointment of a contractor to carry out a costing exercise for the options appraisal (cost for full defects works and cost for demolition). Once this information is obtained, the earliest the works can start is Easter 2020.

Cromwell - (£0.100m)

This money was included for time spent on an options report / feasibility along with any potential design fees for the project solution, at present we are still in talks with the school regarding which option to go with, and therefore no designs have taken place. Ongoing discussions with the adjoining school will decide what project we progress with.

St Thomas Moore - (£0.100m)

This money was included for time spent on an options report / feasibility along with any potential design fees for the project solution, at present we are still in talks with the school regarding which option to go with, and therefore no designs have taken place.

Projected Variation:

Mossley Hollins High School - (£0.141m)

Final costs are being agreed for both the summer 2019 works and the final phases of the 2018 works. The reduced costs result from carrying out a different strategy to create the additional accommodation than first envisaged and costed by Carillion. Current estimates suggest that £141,000 can be returned to the basic need funding stream.

St Damian's and West Hill High School - (£0.200m)

Panel has previously allocated £100k to each school to cover project initiation/feasibility and design to develop the scheme to increase accommodation at the school. However after several meetings with the Education team the scheme is no longer going ahead and the budget is to be returned to the unallocated basic need funding stream.

Milestones - Education

Scheme – Aldwyn & Hawthorns Project Manager - Mark Dempsey

Key Milestones		Start	Completion
Contract to be finalised	Planned	June 2019	Oct 2019
	Actual		
Tender	Planned	Nov 2019	Jan 2020
	Actual		
Additional classrooms	Planned	Feb 2020	May 2020
	Actual		
Completion of works	Planned	June 2020	Oct 2020
	Actual		

Scheme Overview

Extension of both Aldwyn and Hawthorns schools, to take Aldwyn from 45 pupil intake to 60 which includes a two classroom extension at Hawthorns School.

Scheme Status

Enabling works at the school have already been carried out and contractual negotiations are ongoing. Should contracts be finalised, the permanent extension to the school should be completed by Spring 2021.

	£000	£000
Total Budget		2,936
Prior Years Spend	142	
2019/20 Projection	350	
Future Years Projection	2,444	
Total	2,936	2,936

Scheme – Alder High School Project Manager - Steve Gwilt

Key Milestones		Start	Completion
Internal alterations	Planned	June 2018	Aug 2018
	Actual	July 2018	Aug 2018
4 classroom modular block	Planned	Aug 2019	Aug 2019
	Actual	Aug 2019	Sept 2019
Link corridor	Planned	April 2020	June 2020
	Actual		
Improvements to the main entrance	Planned	July 2020	Sept 2020
	Actual		

Scheme Overview

Increase the pupil intake from 155 to 180. Completion of the expansion works at the school to link the modular classroom to the main school.

Scheme Status

The remaining works on phase 2 of this scheme is to improve the main entrance and security of the school. This work will need to be carried out over Easter and Summer 2020.

	£000	£000
Total Budget		2,409
Prior Years Spend	721	
2019/20 Projection	630	
Future Years Projection	1,058	
Total	2,409	2,409

Milestones - Education

Scheme – Hyde Community College Project Manager - Steve Gwilt

Key Milestones		Start	Completion
Internal alterations	Planned	Aug 2018	Oct 2018
	Actual	Aug 2018	Oct 2018
Design and tender	Planned	Aug 2019	Dec 2019
	Actual	Aug 2019	Dec 2019
Delivery of 5 Classroom Science Block	Planned	June 2020	Aug 2020
	Actual		

Scheme – St Johns CE Dukinfield Project Manager - Steve Gwilt

Key Milestones		Start	Completion
Design Stage	Planned	June 2019	Aug 2019
	Actual	Jul 2019	Aug 2019
Contractual agreement signed	Planned	Aug 2019	Sept 2019
	Actual		
Classroom extension to be built	Planned	April 2020	Aug 2020
	Actual		

Page 6 of 7

Scheme Overview

The school's intake will increase from 210 to 240. Internal alterations have been carried out and the final phase of the project involves the conversion of the former construction shed into 2 science labs and 2 classrooms.

Scheme Status

Work is well under way in completing the design stage and once the tender has been signed, the SPV can begin to convert the construction shed into five classrooms. The final designs have now been agreed and work is planned for June 2020.

	£000	£000
Total Budget		2,081
Prior Years Spend	546	
2019/20 Projection	500	
Future Years Projection	1,035	
Total	2,081	2,081

Scheme Overview

A two-classroom extension, increasing the school's intake from 30 to 45. This is the final stage of alterations to move the school from a 1 to 1.5 former entry.

Scheme Status

Contractual arrangements between the council and the LEP on going and are due to be finalised shortly. A two-classroom mobile was provided over summer 2019 to allow the permanent extension to be completed.

	£000	£000
Total Budget		1,366
Prior Years Spend	0	
2019/20 Projection	140	
Future Years Projection	1,226	
Total	1,366	1,366

Milestones - Education

Scheme – Denton Community College Project Manager - Kevin Allsop

Key Milestones		Start	Completion
6 Modular Classroom	Planned	July 2019	Aug 2019
	Actual	July 2019	Sept 2019
Internal Modification	Planned	July 2019	Aug 2019
	Actual	Aug 2019	Sept 2019
Outdoor dining facility improvement	Planned	June 2020	Sept 2020
	Actual		

Scheme Overview

Provide an additional 6 modular semi permanent classroom as well as completing internal modifications to create classrooms from open spaces

Scheme Status

Works have been completed to deliver the 6 modular classroom as well as the internal modifications, we are yet to be invoiced for this work. The improvements to the outdoor dining facility will commence from Summer 2020.

	£000	£000
Total Budget		1,370
Prior Years Spend	0	
2019/20 Projection	1,060	
Future Years Projection	310	
Total	1,370	1,370

Scheme – Audenshaw High School Project Manager - Steve Gwilt

Key Milestones		Start	Completion
Design Stage	Planned	June 2019	Oct 2019
	Actual	July 2019	
Tender	Planned	Sept 2019	Dec 2019
	Actual		
Internal Remodelling	Planned	April 2020	Aug 2020
	Actual		

Scheme Overview

Investigating scheme to provide additional teaching accommodation in the sixth form block and also the provision of additional science and teaching accommodation so the school can offer additional places for September 2020.

Scheme Status

Design stages are well advanced, once the scope of works have been finalised and tendered. Discussions are on-going with the school to carry out internal remodelling during Summer 2020.

	£000	£000
Total Budget		1,000
Prior Years Spend	0	
2019/20 Projection	50	
Future Years Projection	950	
Total	1,000	1,000

This page is intentionally left blank

Agenda Item 7

Report to:	STRATEGIC PLANNING AND CAPITAL MONITORING
Date:	16 March 2020
Executive Member / Reporting Officer:	Cllr Allison Gwynne – Executive Member (Neighbourhoods, Community Safety and Environment) Emma Varnam – Assistant Director (Operations & Neighbourhoods)
Subject:	CAPITAL PROGRAMME – OPERATIONS AND NEIGHBOURHOODS (MARCH 2020)
Report Summary:	This report provides an update on the 2019/2020 Operations and Neighbourhoods Capital Programme.
Recommendations:	Strategic Planning & Capital Monitoring note progress and recommend to Executive Cabinet that: <ul style="list-style-type: none">i) An additional £0.600m to be added to the Capital Programme for the Greenside Lane scheme as set out in Sections 2.7-2.10.ii) Virements of £153,000 to be transferred from the original Northern Bypass project to the Ashton Town Centre Public Realm project, as set out in Section 2.30.iii) Approved development costs, for the Active Neighbourhoods and Crown Point schemes, as set out in Section 3.7 of this report, to be added to the Capital Programme.
Corporate Plan:	The schemes set out in this report support the objectives of the Corporate Plan.
Policy Implications:	In line with Policy.
Financial Implications:	Highways Tameside Asset Management Plan
(Authorised by the statutory Section 151 Officer & Chief Finance Officer)	The Engineers team is in the process of drafting a detailed three to five year Tameside Highways Assets Management plan. This plan will identify potential funding scenarios and their implications for future highways condition. The Highways budgets for 2020/21 reflect slippage on schemes previously approved in 2019/20. Denton Link Road This scheme was completed in April 2016. Final costs related to Denton link road will appear in 2019/20. There is a forecast overspend of £0.352m and this will be financed from revenue. Northern Bypass budget virement An approval for the budget virement of £0.153m from the Original Northern Bypass project to the Ashton Town Centre Public Realm project will be sought from Executive Cabinet. The Greater Manchester Mayor’s Cycling and Walking Challenge Fund (MCF) A report to Executive Cabinet on 27 November 2019 for The Greater Manchester Mayor’s Cycling and Walking Challenge Fund (MCF) set out details of the Council bids for this scheme.

The combined value of the 12 schemes at Programme Entry level is £14.757m, which includes total estimated MCF funding of £11.557m and total estimated match funding of £3.2m.

The assumption made is that match funding will come from existing corporate budgets and grants already on the approved capital programme. Work is being carried out to establish a clear audit trail of funding sources for each scheme with no additional corporate funding currently being requested.

A legal agreement to the total value of £ 0.673m has been signed and sealed between the Council and TFGM. Approval to add this to the capital programme will be sought from Executive Cabinet. This initial approval will cover only the development and design costs related to Active Neighbourhoods and Crown Point Denton schemes.

There is an element of risk regarding design costs being abortive where schemes are not successful through bidding process.

Slope Stability Works

The works at Fairlea, Denton are in progress and scheduled to be completed within the budget of £0.350m. Due to complications within the Greenside Lane works, costs are expected to exceed the allocated budget by £0.600m. The impact of this will be in the 20/21 financial year and additional budget is requested in this report.

Purchase of Fleet Vehicles

A 3.5t Tipper operated by the Waste Enforcement Team is being replaced with a 7.5t Tipper. Proceeds from the sale of the original vehicle will be used to offset some of the purchase costs. Approximately £0.04m will be funded by revenue at year end.

A JCB 1T Dumper is required by Cemeteries to replace their original item that was stolen in October 2019. The replacement will be funded by the insurance settlement.

A Fleet Replacement programme budget of £2.406m is included within the 20/21 financial year, the procurement of these vehicles has begun and it has been identified that costs will exceed budget by £0.052m, the additional costs will be funded by borrowing and recharged to the services revenue budget. Services have confirmed that sufficient revenue budget exists to fund these increased costs.

Ashton Town Centre Public Realm Project

There is currently a budget of £6.202m available for this scheme and a request to vire £0.153m from Ashton Northern Bypass would increase the budget to £6.355m. As discussed above, the Council has also received Programme Entry approval from the Mayor's Challenge Fund of which £3.200m from approved Public Realm works will contribute as match funding towards MCF.

**Legal Implications:
(Authorised by the Borough
Solicitor)**

The above approved capital schemes represent a significant commitment on the part of the Council which together with the recommendations sought, further add to the Council's commitment. Paragraph 4 of this report identifies risk and mitigation with this needing to be factored into the final decision together with additional safeguards that will be required to

evidence the prudent management of expenditure and allocation of funds.

Risk Management:

Risk management is covered in **Section 4** of the report.

Background Information:

The background papers relating to this report can be inspected by contacting Lee Holland, Head of Engineering Services.



Telephone: 0161 342 3978



e-mail: lee.holland@tameside.gov.uk

1. INTRODUCTION

- 1.1 The purpose of this report is to provide an update on the Operations and Neighbourhoods 2019 /2020 Capital Programme.

2. APPROVED SCHEMES

a. Highways: Transport Asset Management Plan (TAMP)

- 2.1 The Tameside Transport Asset Management Plan for 2017/2021 identified proposals to invest £20m in the Council's highways (carriageway & footway surfaces) over a four year period: 2017/2018 - 2020/2021.
- 2.2 Approval of £8.00m has previously been granted for years 2017/2018 and 2018/2019. An allocation of £5.250m capital funding in 2019/2020 for the TAMP has also been approved. The remaining £6.750m (2020/2021) is not yet approved and will be considered as part of the prioritisation of capital resources and is included in the Operations and Neighbourhoods five year capital requirements.
- 2.3 Overall the programme has progressed well. The majority of works have been completed; however there are a number of schemes that will have to be delivered in 2020/21. These include:
- Carriageway resurfacing works planned for Stockport Road, Ashton-under-Lyne. The scheme will now be delivered with the remaining phase of Stockport Road as a single scheme and will now include new on-carriageway cycling facilities. Victoria Street, Hyde (issues with adjoining retaining wall)
 - -A number of footway resurfacing schemes needed to be rescheduled for Spring 2020 due to weather conditions experienced in late Autumn 2019.

- 2.4 A programme of works for the financial period from April 2020 has been developed.

Flooding: Flood Prevention and Consequential Repairs

- 2.5 Following flooding in late 2016 and again in 2017, statutory 'Section 19' reports were produced as required by the Flood and Water Management Act 2010. These highlighted a number of flood and drainage assets that were substandard from a maintenance, access and performance point of view and required improvement to help increase resilience across the Borough.
- 2.6 In addition to works undertaken at Cartwright Street in Hyde, Ney Street and Store Street in Ashton-under-Lyne, which were reported in the last report, further works have been carried out at Halton Street, Hyde. Access and safety improvements have been made at a number of locations e.g. Demesne Drive, Stalybridge and Micklehurst Road, Mossley. Specialist consulting engineers are progressing the detailed design work for a number of locations which require complex construction works. Works on site are scheduled to commence late summer 2020 and be completed by 31 March 2021.

c. Slope Stability Works

- 2.7 The works at Fairlea Denton are nearly complete with only landscaping works outstanding which will be carried out as soon as practical in the growing season. The works are scheduled to be completed within the budget of £0.350m.
- 2.8 Due to complications with the Greenside Lane works the costs have now been clarified following a tendering process via STAR, and are now £0.600m more than the original allocation of £0.300m. The reasons for this significant additional cost are the continued movements in the embankment which have spread over a greater area, and the high risk of contractors working in difficult conditions on an unstable slope under live High Voltage cables.

2.9 The initial report in December 2018 estimated the cost to the value of £0.300m to provide a new retaining structure at the Greenside Lane, Droylsden site to remove the prospect of further failure in the existing embankment. The Council appointed specialist consultants and undertaken further site investigation works. A detailed design solution has now been completed.

2.10 Due to the topography of the site, the difficult ground conditions and complexity of the scheme, the Council has sought advice from the specialist contractor that delivered the Fairlea scheme. Now that the scheme has been designed in detail, and the method of construction reviewed, it is envisaged that the scheme costs will be of the order of £0.900m. The shortfall in funding provided for the two original schemes, is therefore envisaged to be in the region of £0.600m.

d. Repair and Restoration of Cemetery Boundary Walls

2.11 This scheme continues to progress with further works completed at Hyde Cemetery, the fourth of the five earmarked for the more urgent wall repairs. The final scheme at Dukinfield Cemetery is currently at tender stage with work on site due to commence in mid-February 2020. Total spend on the boundary walls is anticipated to be around £0.200m by the end of the financial year with a potential £0.050m slippage. This funding can be used to complete additional repairs to medium and low priority wall repairs that still remain on all of the sites. Additional minor repairs to fences and gates can also be included at the boundaries at the remaining sites.

e. Replacement of Cremators and Mercury Abatement, Filtration Plant and Heat Recovery Facilities

2.12 £2.500m was earmarked in the capital programme to fund this project. This scheme was marked as business critical and was approved by Executive Cabinet on the 24 October 2018.

2.13 Following a successful procurement exercise a Project Manager, Clerk of Works and Quantity Surveyors have now been appointed. In addition the asbestos survey has been completed and Listed Building consent is expected imminently.

2.14 Works are programmed to commence early March 2020 to minimise any disruption or delays in funerals being carried out. The original anticipated completion date of November 2020 remains valid and works are expected to be completed within the allocated budget.

f. Purchase of Fleet Vehicles

2.15 A 3.5t Tipper operated by the Waste Enforcement Team is being replaced with a 7.5t Tipper. Proceeds from the sale of the original vehicle will be used to offset some of the purchase costs. Approximately £0.04m will be funded by revenue at year end.

2.16 A JCB 1T Dumper is required by Cemeteries to replace their original item that was stolen in October 2019. The replacement will be funded by the insurance settlement.

2.17 £2.406m spend has been authorised for the purchase of 21 vehicles (9 RCV's, 7 Compact Sweepers, 1 x 26t Hooklift, 1 x JCB, 3 x Ride-on Mowers). All deliveries/spend for this scheme will take place in the new financial year 20/21. An additional spend of £0.0645m was identified at Tender award for essential safety features on the RCV's and the tender award costs for 7 x Compact Sweepers is £0.016m higher than expected, this is due to the pre-tender cost being estimated 18 months ago and based on the best information available at the time. Spend on lawnmowers and the hooklift is less than originally forecast, resulting in an overall forecast overspend of £0.052m. The additional costs have been agreed and will also be funded by borrowing and recharge to the services revenue budget.

2.18 The 8 year Fleet Replacement Strategy timeline has moved due to staff changes. The new Head of Transport Services is working closely with Finance on the development of the

8 year Fleet Replacement Strategy. It is anticipated that this report will be completed early May 2020. The Strategy will outline the current fleet position and its optimum replacement periods taking into account emerging technology and the technology and the proposed Greater Manchester Clean Air Zone.

g. Ashton Town Centre Public Realm Project

- 2.19 In February 2015, the Council’s Executive Cabinet gave approval for the Ashton Town Centre public realm improvements to be included within the scope and funding presented as part of the strategic business case for the Vision Tameside Phase 2 programme. A further report to the Council’s Strategic Planning and Capital Monitoring Panel in July 2015 identified the estimated costs relating to the different elements of the public realm project.
- 2.20 As the Vision Tameside Phase 2 programme is now complete, with the successful delivery of the Tameside One development, the public realm project will now be developed, delivered, monitored and reported as a separate project.
- 2.21 The development of the Ashton Town Centre public realm is based upon a substantial existing evidence and policy framework for Ashton Town centre.
- 2.22 The original objectives for this project, which are listed below, remain valid as the public realm works continue to underpin current and future investment opportunities by:
- i) Create a distinct and high quality public realm for the town centre that provides a gateway into the town and a well-connected setting for new developments.
 - ii) Improve pedestrian connectivity and safety between destinations and transport nodes.
 - iii) Raise the quality of the town centre urban environment and experience to reinforce its character as a connected and accessible area.
 - iv) Manage vehicular volumes and speeds to enhance the environment and safety for both pedestrian and cyclists.
 - v) Create a network of attractive existing and new public spaces.
- 2.23 The project area was originally split into 10 zones to effectively manage and co-ordinate project development, delivery and phasing. Significant progress has been made with the completion of works to 5 of the zones. The phasing of works to date has been driven by constraints and opportunities presented by the construction of Tameside One.
- 2.24 A comprehensive review of the remaining zones is currently underway in order to finalise the programme, designs and estimated costs. Schemes will be designed to ensure they can be delivered within the current budget envelope.
- 2.25 The table below provides a high level summary of the current available budget:

Confirmed Budgets	Total Budget
Vision Tameside Public Realm	£4,698,000
Ashton Town Centre and Civic Square	£1,504,000
Ashton Northern Bypass Virement (residue funding following the completion of the Northern Bypass project)	£ 153,000
Total	£6,355,000

- 2.26 In addition the Council has also received Programme Entry approval, from the Mayor’s Challenge Fund, for the Streetscape Project which is integral to the Ashton Town Centre Public Realm project. The overall aim of this project is to reduce severance impacts associated with through traffic movements on the A6043 Wellington Road / Albion Way corridor whilst also improving the environment for walkers and cyclists.

- 2.27 The value of the Programme Entry approval is estimated at £3.5m. There may be scope to request additional MCF grant funding once designs are complete and tendered costs are known.
- 2.28 In partnership with TfGM we will shortly be starting works on the Transport Interchange junction on Wellington Road in order to accommodate egress from the Interchange. These works need to be completed by March 2020 in order to facilitate the opening of the Interchange at the end of the financial year. Work, however, is currently underway to coordinate the design of this junction so that it fits in with the wider aspiration of the MCF Streetscape project which could cause a slight delay.

h. Denton Link Road, Denton

- 2.29 Lance Corporal Andrew Breeze Way, formerly reported as Denton Link Road, was completed in April 2016 at a cost of £2.64m.
- 2.30 Final costs for service diversions, undertaken as part of the scheme have recently been submitted by Electricity North West (ENW) totalling £47.8k. Credits have also been received from ENW and British Telecom totalling £12.6k.
- 2.31 All other costs for the scheme have been finalised resulting in a scheme overspend of £35.2k, which will be funded from RCCO.

3. EXTERNAL GRANTS

a. Mayor's Cycling and Walking Challenge Fund Programme

- 3.1 The Mayor's Cycling and Walking Challenge Fund (MCF) was established in 2018. The aim of the programme was to kick start the delivery of the Greater Manchester Cycling and Walking Commissioner's Made to Move strategy and to make Greater Manchester a city region where walking and cycling are the natural choices for shorter journeys.
- 3.2 The last progress report, on the Mayor's Challenge Fund Programme (MCF), was presented to the Council's Executive Cabinet meeting on the 27 November 2019.
- 3.3 This report highlighted that the Council had successfully secured Programme Entry Status from the GMCA for schemes submitted at Tranches 1, 4 and 5 of the MCF.
- 3.4 Since this time the Council has received confirmation that the scheme submitted for Programme Entry at Tranche 6 has also been approved at an estimated value of £2.2m.
- 3.5 **Appendix 1** provides details of the 12 schemes which have currently received Programme Entry Status. Programme Entry status means approval in principle, with the majority of the funds still subject to the submission and approval of a successful business case.
- 3.6 The table below provides a summary of the combined estimated value of all 12 schemes which have received Programme Entry status.

Total Estimated MCF Funding	£11,557,150
Total Estimated Match Funding	£3,200,734
Total Estimated Scheme Cost	£14,757,884

- 3.7 The Council has, to date, received Advanced Funding Agreements for two of the earlier MCF schemes approved. The details are:

Scheme Name	Approved Development Cost Value
Active Neighbourhoods	£264,480
Crown Point	£408,480

- 3.8 We are informed by TfGM that Advance Funding Agreements will be issued for all other MCF schemes that have received Programme Entry Status in due course.
- 3.9 Engagement with local residents and stakeholder groups is necessary to consider the potential benefits and impacts that could be associated with schemes. The engagement process is an opportunity to ensure that schemes meet the needs of existing and potential new uses to ensure a successful outcome in terms of the number of future users.
- 3.10 The stakeholder engagement programme, as set out in the last report, is now fully developed and the formal consultation programme is due to be launched at a Member's Briefing on the 6 February.
- 3.11 On completion of the extensive engagement / consultation programme a full review of programme design and delivery timescales will be undertaken to ensure that all schemes are delivered in line with the MCF Programme.

b. Highways England – Designated Funds Scheme

- 3.12 In May 2017, Highways England awarded Tameside Council £1.95m to provide an improved safe cycle route running between Hyde Town centre and Mottram / Hollingworth parallel to the M67 and A57.
- 3.13 The scheme was reported to the Strategic Capital Monitoring Panel in September 2018 and the recommendation was made to include the £1.95m in the Capital Programme at this time.
- 3.14 In line with the grant conditions the scheme was originally due to be completed by March 2020. However due to a protracted approval process the Grant Funding Agreement was not signed, by all parties, until January 2019. The outcome of this process was that Highways England agreed to extend the project by one year and therefore the scheme's amended completion date is now March 2021.
- 3.15 It is essential that the detailed feasibility study is undertaken as a matter of urgency in order to secure the £1.9m from Highways England. Due to the fact that staff in the Design and Delivery team, are currently also focused on the critical delivery of the MCF schemes (set out in section 3a of this report) it is necessary to secure immediate and suitably qualified external support. Discussions are ongoing with STAR Procurement to ensure an appropriate procurement route is taken to secure essential support meet the grant conditions.

c. Department for Transport – Safer Roads Fund

- 3.16 Tameside and Oldham councils are working closely on a joint scheme to make safer the A670, which runs in Tameside as Mossley Road, Ashton to Stockport Road, Mossley and to the Oldham boundary and on through Greenfield.
- 3.17 The works will involve localised lining and footway improvements which will be supported by variable message signs that will alert drivers and monitor speeds.
- 3.18 In addition to this a Puffin Crossing is proposed outside St George's school, Mossley. This has been objected to following a public consultation and is yet to be submitted to Speakers Panel for a resolution.
- 3.19 The funding for the scheme lies with Oldham Council as the major partner and all funding claims are to be addressed to Oldham.

3.20 It is expected that the delivery of this scheme will not be completed within this financial year and that part of the funding will be slipped to 2020/2021. This has been agreed with Oldham Council and the money will remain in their control until the scheme is progressed.

4. RISK MANAGEMENT

4.1 The table below provides a summary of the high risks associated with the delivery of the Operations and Neighbourhoods Capital Programme. The table also provides a summary of mitigating actions in order to minimise risk.

Risks	Mitigating Actions
1. Failure to improve the proposed Engineering Capital Programme will prevent the appropriate allocation of resources by the Authority.	A robust programme of works will be developed to ensure that the objectives underpinning the Department for Transport and other funding allocations will be met and at the same time meet the objectives contained in Tameside's Community Strategy.
2. Inclement weather preventing commencement and completion of schemes.	A comprehensive and realistic programme of works will be agreed between partners to ensure completion by approved dates. However, should the programme not be achieved it may be necessary to arrange for any outstanding financial resources to be transferred into the following financial year.
3. Inability of suppliers to deliver materials within a time frame to meet completion target dates.	Whilst the Council's Operation and Services and external contractors have access to many material suppliers, shortages of materials may necessitate alternatives to be substituted or approval will be sought to carry forward the project into the following year.
4. The ability of the Council's own Operational Services or external contractor to implement the scheme in the current financial year.	This risk will be managed by ensuring that should Operational Services or external contractor be unable to complete the works during the current financial year, approval will be sought to carry over the project into the following year for completion.
5. Statutory procedures linked to certain schemes could delay implementation.	Should it be necessary approval will be sought to carry over the project into the following year for completion.
6. Failure to deliver schemes funded by external grants will impact on the future success of bids.	It is therefore essential that the Walking and Cycling project team is appropriately resourced to successfully deliver the infrastructure schemes whilst also focusing on maximising walking and cycling opportunities and contributing to the behavioural change agenda.

5. RECOMMENDATIONS

5.1 As set out at the front of the report.

Tameside Council's Approved Programme Entry Schemes

Scheme Ref.	Tranche No.	Scheme Name	Town(s)	Scheme Description	MCF Funding Requested (Estimated at Programme Entry) £	Match Funding (Estimated at Programme Entry) £	Development Costs (Included in Estimated MCF Funding) £	Risk Potential Assessment
006	1	Hill Street to Trafalgar Square	Ashton-under-Lyne	Contraflow cycle lane, punch through and cycle improvements.	110,000	110,000	Advanced Funding Agreement Approved Value for all Tranche 1 schemes - £264,480	Approved by TfGM as low risk minor project
007	1	Clarendon Road	Audenshaw	Cycle connectivity and crossing improvements.	1,650	1,650	Advanced Funding Agreement Approved Value – as above	Approved by TfGM as low risk minor project
009	1	Chadwick Dam	Ashton and Stalybridge	Path widening, link to schools and hospital, traffic free route and quiet streets.	75,000	75,000	Advanced Funding Agreement Approved Value – as above	Approved by TfGM as low risk minor project
010	1	Stamford Drive	Stalybridge	Quiet street route (2km) and crossings.	55,000	55,000	Advanced Funding Agreement Approved Value – as above	Approved by TfGM as low risk minor project
020	1	Rayner Lane	Droylsden and Audenshaw	Surface existing footpaths, bridleways and low trafficked roads linking with existing facilities at ends and at Metrolink stop.	137,500	137,500	Advanced Funding Agreement Approved Value – as above	Approved by TfGM as low risk minor project
023	1 merged with T5	Warrington Street	Ashton-under-Lyne	Contraflow, punch through x 2, route through pedestrian area.	7,000	7,000	Advanced Funding Agreement Approved Value – as above	Approved by TfGM as low risk minor project
026	1	Ross Lave Lane	Denton	Improve surface to allow use for commuters. Crosses M60 and avoids use of Windmill Lane. Part of the TPT and NCN 62.	220,000	220,000	Advanced Funding Agreement Approved Value – as above	Approved by TfGM as low risk minor project
035	4	A57 Crown Point	Denton	Package of measures to improve pedestrian crossing movements. Cycle provision with protected space reduced carriageway widths with fully segregated routes on the A57. Review of vehicle movements to restrict right hand turns.	2,500,000	0	Advanced Funding Agreement Approved Value £408,480	Approved by TfGM as medium risk minor project
001	5	Ashton Streetscape	Ashton-under-Lyne	Streetscape scheme though town (Wellington Road / Albion Way). Segregated cycle facilities and improved pedestrian access.	3,500,000	2,595,037	Awaiting Advanced Funding Agreement	Approved by TfGM as medium risk minor project
036	5	Ashton West Link Bridge	Ashton-under-Lyne	New pedestrian / cycle bridge over Manchester Road and Metrolink.	1,382,000	0	Awaiting Advanced Funding Agreement	Approved by TfGM as a medium risk minor project
048	5	Ashton Town Centre South	Ashton-under-Lyne	Pedestrian public realm improvements and east / west cycle connectivity.	1,369,000	0	Awaiting Advanced Funding Agreement	Awaiting confirmation from TfGM
040	6	A57 Denton to Hyde	Denton and Hyde	2.5km cycle connectivity scheme	2,200,000	0	Awaiting Advanced Funding Agreement	Not yet completed
				TOTAL	11,557,150	3,200,734		
				TOTAL ESTIMATED SCHEME COSTS	£14,757,884			

Appendix 2 - Service Area Detail Operations & Neighbourhood

	2019/20 Budget £000	2019/20 Actual to date £000	2019/20 Projected Outturn £000	2019/20 Projected Outturn Variation £000	Re-profiling to be approved £000
Operations & Neighbourhoods					
Engineers	12,818	7,037	9,075	3,743	(3,694)
Vision Tameside	3,156	2,381	3,143	13	(13)
Environmental Services	1,709	364	877	832	(832)
Transport (Fleet)	280	276	280	0	0
Stronger Communities	27	5	19	8	(8)
Total	17,990	10,063	13,394	4,596	(4,547)

The most significant element of the Operations and Neighbourhoods Capital Investment Programme is the Engineers department, which is currently projecting spend in 2019/20 of £3.743m less than budgeted resource. This variation has arisen because a significant number of resurfacing schemes had to be rescheduled due to unforeseen circumstances. As previously reported the hospital car parks work is now complete and the car parks are operational.

Service Area Detail - Engineers

Engineers Capital Programme								Re-profiled Budgets	
Capital Scheme	Spend in prior years £000	2019/20 Budget £000	Future Year Budgets £000	2019/20 Actual to date £000	2019/20 Projected Outturn £000	2019/20 Projected Outturn Variation £000	Re-profiling to be approved £000	2019/20 £000	Future Year Budgets £000
Principal Roads- Ashton		1,758	0	1,402	1,500	258	(258)	1,500	258
Principal Roads- Denton		823	0	573	650	173	(173)	650	173
Principal Roads- Dukinfield		809	0	426	600	209	(209)	600	209
Principal Roads- Audenshaw		655	0	312	400	255	(255)	400	255
Principal Roads- Droylsden		927	0	235	550	377	(377)	550	377
Principal Roads - Hyde		769	0	816	900	(131)	131	900	(131)
Principal Roads- Longendale		583	0	356	450	133	(133)	450	133
Principal Roads - Mossley		519	0	488	500	19	(19)	500	19
Principal Roads- Stalybridge		1,399	0	1,000	1,200	199	(199)	1,200	199
Car Parking	996	0	0	164	199	(199)	0	0	0
Other Minor Schemes		1,534	4,153	558	1,059	475	(227)	1,307	4,380
Street Lighting		2,009	2,000	175	248	1,761	(1,761)	248	3,761
Flood Prevention & Repairs	105	100	482	13	90	10	(10)	90	492
Bridges & Structures		415	0	128	231	184	(184)	231	184
Retaining Walls/Mottram & Hollingworth		518	0	392	498	20	(20)	498	20
Total		12,818	6,635	7,037	9,075	3743	(3,694)	9,124	10,329
The Mayor's Cycling & Walking Challenge Fund - (to be added to the Programme)		674	-	53					

Engineers- Reprofilng/Variation Narrative

Reprofilng Requested:

A670 CORRIDOR MOSSLEY TAMESIDE- (£0.150m)

This Scheme is not completed yet due to unforeseen delays caused by an objection to the installation of the crossing. This is going to be remedied in the near future. The footway widening works will be carried out prior to the introduction of the Puffin Crossing. The improvements to street lighting will also be carried out when the crossing is installed. Some delays have been encountered to this scheme due to retaining wall works on the same road which if done at the same time would have caused unnecessary delays to traffic.

PRINCIPAL/NONPRINCIPAL ROADS BROUGHWIDE- (£1.492m)

A number of significant resurfacing schemes have had to be rescheduled to summer / autumn 2020 due to a number of factors; e.g. Victoria road, Hyde; where a retaining wall adjacent the section of the highway to be resurfaced is being monitored due to concerns about its condition and potential effects of the adjacent resurfacing works.

Stockport Road, Ashton-under-Lyne; works have been rescheduled to 2020 so that the first phase (South Street to Birch Street) can be combined with the second phase (Birch Street to Cambridge Street) and delivered as a single project to minimise traffic disruption and provide the opportunity to install new, on carriageway cycling facilities on this busy link between Ashton-under-Lyne and Guide Lane. Also a number of footway resurfacing schemes in the Droylsden area are not expected to be fully completed until April / May 2020.

Street Lighting Schemes-LED Street Lighting-(£1.611) LED Street lighting Investment-(£0.150m)

This scheme is delayed due to a pending decision regarding the Heritage lanterns. The Procurement Initiation Documents (PID) have been completed and discussions are ongoing with Star Procurement to secure materials using the Highway Lighting Materials Framework- National Procurement Service (NPS). Luminaire specification and prices have now been received. Discussions ongoing between Star Procurement and Bloom to secure professional lighting design services. Bloom commissioning and finance documents are currently being completed.

Page 679

Milestones- Engineers

Scheme – Flood Prevention & Repairs Project Manager - James O’Loughlin

Key Milestones		Start	Completion
High level design	Planned	June 2019	Dec 2019
	Actual	July 2019	
Engage contractors	Planned	Jan 2020	Mar 2020
	Actual		
Site works	Planned	April 2020	Dec 2020
	Actual		
Produce update	Planned	Jan 2021	Mar 2021
	Actual		

Scheme Overview

Flood prevention and repairs to the routes damaged by recent flood events and upgrading of the key drainage inlet structure to increase resilience to the flooding

Scheme Status

Access and H&S works commenced. Detailed design for major assets being undertaken by specialist consultants. Operatives have had to be redirected to urgent works due to periods of heavy rainfall.

	£000	£000
Total Budget		645
Prior Years Spend	0	
2019/20 Projection	90	
Future Years Projection	555	
Total	645	645

Scheme – A4670 Corridor Mossley Tameside Project Manager - Jody Hawkins

Key Milestones		Start	Completion
Start Works	Planned	April 2019	June 2019
	Actual	July 2019	Sep 2019
Puffin crossing	Planned	July 2019	Dec 2019
	Actual	July 2019	
Footway widening	Planned	Sept 2019	Dec 2019
	Actual		
Surfacing	Planned	Sep 2019	Dec 2020
	Actual		
Completion	Planned	Jan 2020	March 2020
	Actual		

Scheme Overview

This is a Department for Transport safer roads project in conjunction with Oldham MBC for the A670 Corridor, Mossley Road Ashton to provide a seamless cross border which will provide a safer user Experience for all.

Scheme Status

This Scheme is not completed yet due to unforeseen delays caused by an objection to the installation of the crossing. This is going to be remedied in the near future. The footway widening works will be carried out prior to the introduction of the Puffin Crossing. The improvements to street lighting will also be carried out when the crossing is installed.

	£000	£000
Total Budget		200
Prior Years Spend	0	
2019/20 Projection	50	
Future Years Projection	150	
Total	200	200

Milestones- Engineers

Scheme – LED Street Lighting Project Manager - Lee Holland

Key Milestones		Start	Completion
Specification and Tender documentation	Planned	Jan 2019	March 2019
	Actual	Jan 2019	
Lantern Replacement	Planned	April 2019	Dec 2019
	Actual		
Site works/Traffic management costs	Planned	Jan 2020	March 2020
	Actual		
Complete works	Planned	Jan 2020	Mar 2020
	Actual		

Scheme Overview

To replace all the main road street lighting lanterns with new energy efficient LED lanterns in order to reduce the Council's energy consumption and its CO2 emissions.

Scheme Status

The Procurement Initiation Documents (PID) have been completed and discussions are ongoing with Star Procurement to secure materials using the Highway Lighting Materials Framework. Once agreed TMBC can purchase the equipment required for this project.

	£000	£000
Total Budget		3,600
Prior Years Spend	24	
2019/20 Projection	25	
Future Years Projection	3,551	
Total	3,600	3,600

Scheme – Hospital Car Park Project Manager - Chris Bird

Key Milestones		Start	Completion
Car Park 5	Planned	April 2018	Sept 2018
	Actual	April 2018	Sept 2018
Car Park 3	Planned	July 2018	Aug 2018
	Actual	July 2018	Jan 2019
Car Park 2 and 2A	Planned	June 2018	Sept 2018
	Actual	Mar 2019	

Scheme Overview

Introduction of five new car parks (with one of these being in two sections denoted as 2 and 2A) in and around Tameside Hospital. During initial discussion car park 1 and car park 4 were removed from schedule due to leasing issues.

Scheme Status

This Scheme is now complete and operational. As previously reported the 2019/20 spend will be funded from existing Operations and Neighbourhoods revenue budgets.

	£000	£000
Total Budget		950
Prior Years Spend	996	
2019/20 Projection	199	
Future Years Projection	0	
Total	1,195	950

Service Area Detail - Vision Tameside

Vision Tameside Capital Programme								Re-profiled Budgets	
Capital Scheme	Spend in prior years £000	2019/20 Budget £000	Future Year Budgets £000	2019/20 Actual to date £000	2019/20 Projected Outturn £000	2019/20 Projected Outturn Variation £000	Re-profiling to be approved £000	2019/20 £000	Future Year Budgets £000
Vision Tameside Public Realm	806	650	4,048	107	795	(145)	145	795	3,903
Vision Tameside	54,682	2,348	0	2,274	2,348	0	0	2,348	0
Ashton Town Centre and Civic Square	3,197	0	1,504	0	0	0	0	0	1,504
Document Scanning	92	158	0	0	0	158	(158)	0	158
Total	58,777	3,156	5,552	2,381	3,143	13	(13)	3,143	5,565

Milestones- Public Realm

Scheme – Public Realm/Ashton Town Centre Project Manager - Lee Holland

Key Milestones		Target Start	Target Completion
Public Realm concept proposals Approved	Planned	Oct 2015	Oct 2015
	Actual	Oct 2015	Oct 2015
Works to first four zones	Planned	Apr 2015	Mar 2019
	Actual	Apr 2015	Mar 2019
Works to Warrington Street	Planned	Apr 2019	Nov 2019
	Actual	Apr 2019	Nov 2019
Works to Wellington Road	Planned	Jun 2020	Oct 2020
	Actual		
Work to Market Ground/Civic Square	Planned	Nov 2020	Apr 2021
	Actual		
Albion Way / Streetscape Project	Planned	May 2021	March 2022
	Actual		
Works to Former Mayoral Parking Area and rear of Town Hall (subject to ATH redevelopment plans)	Planned	tbc	tbc
	Actual	tbc	tbc

Scheme Overview

Ashton Town Centre is currently undergoing a once in a generation period of transformation and significant investment is taking place. The Ashton Town Centre project is intended to underpin current and future opportunities and will:

- Create attractive and high quality public realm for the town centre, providing a gateway into the town and a well-connected setting for the new developments.
- Improve pedestrian connectivity and safety between destinations and transport nodes.
- Manage vehicular volumes and speeds to enhance the environment and safety for both pedestrian and cyclists
- Create a network of attractive existing and new public spaces.

Scheme Status

The outline proposals for the public realm project were initially approved at the Council's Executive Cabinet meeting in October 2015. The proposals involved the delivery of public realm improvements to 10 specific zones. To date works have been completed to 5 of these zones with the fifth zone (Warrington Street) having been completed in November 2019. The procurement of materials, to complete works to the next zone, is due to commence in February 2020 with work commencing on Wellington Road in June 2020.

	£000	£000
Total Budget		10,205
Prior Years Spend	4,003	
2019/20 Projection	795	
Future Years Projection	5,407	
Total	10,205	10,205

Service Area Detail - Environmental Services

Environmental Services Capital Programme								Re-profiled Budgets	
Capital Scheme	Spend in prior years £000	2019/20 Budget £000	Future Year Budgets £000	2019/20 Actual to date £000	2019/20 Projected Outturn £000	2019/20 Projected Outturn Variation £000	Re-profiling to be approved £000	2019/20 £000	Future Year Budgets £000
Replacement of Cremators		681	1,819	0	217	464	(464)	217	2,283
Fairlea, Denton and Greenside Lane Droylsden	70	580	0	288	438	142	(142)	438	142
Cemetery Boundary Walls	53	207	0	61	148	59	(59)	148	59
Children's Playgrounds		140	460	6	40	100	(100)	40	560
Oxford Park Play Area		6	34	0	0	6	(6)	0	40
Greenspace Infrastructure 2019	21	36	0	0	0	36	(36)	0	36
Highway Tree Planting 2019	9	25	0	0	0	25	(25)	0	25
Sam Redfern Green		17	0	0	12	5	(5)	12	5
Dukinfield Park Improvements	46	1	9	6	6	(5)	5	6	4
Audenshaw Environmental Improvements		0	9	0	0	0	0	0	9
Infrastructure Improvements	52	8	0	3	8	0	0	8	0
Rocher Vale & Hulmes and Hardy Wood	74	6	0	0	6	0	0	6	0
Egmont St Fencing	12	2	0	0	2	0	0	2	0
Total	337	1,709	2,331	364	877	832	(832)	877	3,163

Environmental Services- Reprofiting/Variation Narrative

Re-profiling Requested:

Replacement Cremators - (£0.464m)

The project start date has been programmed to commence in March 2020 in line with service demand and to ensure that there is minimal disruption. Project Managers, Clerk of Works and Quantity Surveyors have all been appointed. Due to the Chapel being a Grade2 listed building planning permission and Heritage Statements were also required, which has taken longer than anticipated.

Operationally, had the work on the project started prior to the Christmas period, delays in funerals during the winter period would have been inevitable and this would have resulted with additional grief and distress to families. Therefore, an amended commencement date of March 2020 was agreed to avoid this. The project will last 8 months and will be completed by November 2020 and is scheduled to be completed within budget.

Children's Playgrounds - (£0.100m)

There have been delays with the commencement of this project as final approval of the funding was subject to the capital scheme prioritisation process. Now approval has been given Officers are working towards a revised timetable to reflect the delays in the approval process. Rather than tendering a lot of work and paying for external contractors to deliver the project Officers are looking at getting in-house staff trained to carry out work ourselves. Whilst this has caused a slight delay to the project it will deliver better value for money long term.

Fairlea, Denton & Greenside Lane, Droylsden - (£0.142m)

The design of the scheme has had to be changed due to the presence of pylons on site which restrict the methods available. The Planning Application was submitted mid August, work has now gone out to tender and work on Greenside Lane is expected that work will now commence in March 2020.

Fairlea, Denton & Greenside Lane, Droylsden – Projected scheme variance - £0.600m

The project at Greenside Lane is more complicated than original anticipated after additional surveys have revealed it necessary to complete more extensive works to stabilise the banks and protect the adjacent properties. The presence of pylons on the site has also complicated the works. The costs to complete the scheme are now estimated to be £1.250m of which £0.742m will be incurred in 20/21, and increase of £600k in total.

Milestones- Environmental Services

Scheme – Replacement of Cremators & Mercury Abatement Project Manager - Mike Gurney

Key Milestones		Start	Completion
Governance	Planned	July 2018	Oct 2018
	Actual	July 2018	Oct 2018
Procurement	Planned	Nov 2018	Jan 2019
	Actual	Nov 2018	Jun 2019
Asbestos survey, listed building control	Planned	Oct 2019	Mar 2020
	Actual	Oct 2019	
Contractor on site	Planned	Mar 2020	Oct 2020
	Actual		

Scheme Overview

Replacement of Cremators, mercury abatement and all auxiliary equipment at Dukinfield Crematorium in order to meet its statutory requirements.

Scheme Status

The procurement process has been completed with the main contract being awarded. Listed building consent is underway and an asbestos survey will now be completed with contractors expected to start on site 1st March 2020.

	£000	£000
Total Budget		2,500
Prior Years Spend	0	
2019/20 Projection	217	
Future Years Projection	2,283	
Total	2,500	2,500

Scheme – Fairlea & Greenside Lane Project Manager - Nick Sayers

Key Milestones		Start	Completion
Fairlea works	Planned	April 2019	Mar 2019
	Actual	April 2019	
Greenside lane tender	Planned	Oct 2019	Oct 2019
	Actual	Oct 2019	Dec 2019
Greenside lane works	Planned		Mar 2020
	Actual		

Scheme Overview

This project will prevent further land slippages at 2 sites, Fairlea in Denton and Greenside Lane, Droylsden. Both sites have suffered significant land slippage which has the potential to affect residential dwellings.

Scheme Status

Works at Fairlea are substantially complete but there is still planting to be completed. More extensive works are required at Greenside Lane and additional site investigation works have been undertaken. The design of the scheme has had to be changed due to the presence of pylons on site which restrict the methods available. This has now gone out to tender and it is expected works will commence in March 2020.

	£000	£000
Total Budget		650
Prior Years Spend	70	
2019/20 Projection	438	
Future Years Projection	742	
Total	1,250	650

Milestones- Environmental Services

Scheme – Children’s Playgrounds
Project Manager - Nicola Marshall

Key Milestones		Start	Completion
Preparation of information to tender	Planned	Oct 2019	Oct 2019
	Actual	Oct 2019	Jan 2020
Tender process	Planned	Oct 2019	Dec 2019
	Actual		
Works on site	Planned	Mar 2020	Mar 2021
	Actual		

Scheme Overview

This project will enhance playgrounds across Tameside, the work will include the replacement of play equipment which is now beyond economic repair and replacing loose fill surfaces with wet pour.

Scheme Status

Officers have developed a detailed plan for each play area listing safety surfacing which needs replacing and play equipment which needs replacing. Officers from Ops and Greenspace are working with Engineers to measure all sites and produce a Bill of Quantities. This will then be used to go out to tender. Officers are already carrying out some market testing with the prices for play equipment.

	£000	£000
Total Budget		600
Prior Years Spend	0	
2019/20 Projection	40	
Future Years Projection	560	
Total	600	600

Service Area Detail - Transport

Transport Capital Programme								Re-profiled Budgets	
Capital Scheme	Spend in prior years £000	2019/20 Budget £000	Future Year Budgets £000	2019/20 Actual to date £000	2019/20 Projected Outturn £000	2019/20 Projected Outturn Variation £000	Re-profiling to be approved £000	2019/20 £000	Future Year Budgets £000
Transport Services- Fleet Replacement	0	280	0	276	280	0	0	280	0
Transport Services- Fleet Replacement	0	0	2,406	0	0	0	0	0	2,406
Total	0	280	2,406	276	280	0	0	280	2,406

Page 88

Service Area Detail - Stronger Communities

Stronger Communities Capital Programme								Re-profiled Budgets	
Capital Scheme	Spend in prior years £000	2019/20 Budget £000	Future Year Budgets £000	2019/20 Actual to date £000	2019/20 Projected Outturn £000	2019/20 Projected Outturn Variation £000	Re-profiling to be approved £000	2019/20 £000	Future Year Budgets £000
Libraries In The 21 st Century	552	27	0	5	19	8	(8)	19	8
Total	552	27	0	5	19	8	(8)	19	8

This page is intentionally left blank

Agenda Item 8

Report to:	STRATEGIC PANEL CAPITAL MONITORING PANEL
Date:	16 March 2020
Executive Member / Reporting Officer :	Cllr Allison Gwynne – Executive Member (Neighbourhoods, Community Safety and Environment) Jeanelle de Gruchy, Director of Population Health.
Subject:	LEISURE ASSETS CAPITAL INVESTMENT PROGRAMME UPDATE
Report Summary:	<p>This report provides a summary of progress to date in relation to the delivery of the Council's capital investment programme to improve sports and leisure facilities approved by Executive Cabinet on 24 March 2016.</p> <p>Appendix 1 attached shows the list of approved capital schemes within the Population Health Directorate capital programme along with budget monitoring completed as at period 10. Milestones have also been included for larger schemes to reflect the progress of these.</p>
Recommendations:	The contents of the report to be noted. Capital funding to clear the Denton Pool site is earmarked in the approved capital programme. Further governance will be sought when the final cost is known.
Corporate Plan:	The Community Strategy 2012/22 (and the Corporate Plan Our People Our Place Our Plan) outlines the priorities for improving the Borough. The Leisure Assets Capital Investment Programme directly links to the Tameside Sustainable Community Strategy objective of 'Healthy Tameside'. The scheme supports each of the Corporate Plan themes including Starting Well, Living Well and Ageing Well supporting people to live longer and healthier lives through increased opportunities to be physically active.
Policy Implications:	The Leisure Assets Capital Investment Programme supports the Tameside Corporate Plan and specifically the 'Increase Levels of Physical Activity' priority.
Financial Implications: (Authorised by the statutory Section 151 Officer & Chief Finance Officer)	<p>Proposed Floodlight Replacement Scheme – The Council's Engineers have replaced the floodlights and had come under budget of £0.090m the remainder of £0.010m will go back to the corporate pot.</p> <p>Tameside Wellness Centre, Denton – The scheme value is £16.224m (£13.674m Council investment, £1.5m Sport England grant and a £1.050m grant to Active Tameside.</p> <p>Tameside Wellness Centre will have an early completion and will officially open on the 2nd of March 2020. The scheme has delivered on programme and within the allocated budget. We will have a reverse slippage of £1.800m in financial year 2019/20 due to early completion of the project.</p> <p>Active Tameside will be issued with a Deed of Variation/Amendment to their existing lease which will seek to substitute the existing facility with the new facility on the same terms and conditions until the existing lease comes to an end in March 2024. As previously reported, Financial Management have</p>

been reassured by the Council's VAT advisors that there will be no negative VAT consequences for the Tameside Wellness project. However this advice was based on the Council leasing the facility on a peppercorn rent and receiving no other consideration from the lessee. If this arrangement changes, the Council's ability to reclaim VAT on the land transaction or the development and construction of the building would be put at risk.

Active Hyde Pool Extension - The capital budget was approved by Executive Cabinet on the 25th September 2019 and now stands at £4.034m. As set out in section 3.1 of this report the scheme will now be procured and managed by the Local Education Partnership (the LEP) on behalf of the council. There will be a budget of £0.250m in this financial year for works that have commenced at Hyde Pool on the 14th February 2020 and a slippage of £0.150m to next financial year bringing the total budget of 20/21 to £3.610m.

Active Medlock –The scheme has now been completed by the Council engineers and is due to come in on budget.

**Legal Implications:
(Authorised by the Borough
Solicitor)**

There are no immediate legal implications notwithstanding the ongoing obligation placed upon the Council to ensure the prudent expenditure of funds to deliver the identified projects in a cost effective and efficient manner. All construction and demolition should be undertaken through the LEP in accordance with the Council's agreed policy any variations or exceptions to this need Cabinet decision.

Risk Management:

Risk management is considered in section 4 of this report

Background Information:

The background papers relating to this report can be inspected by contacting Roger Greenwood



Telephone: 0161 342 3048



e-mail: roger.greenwood@tameeside.gov.uk

1. INTRODUCTION

- 1.1 This report provides a summary of progress to date in relation to the delivery of the Council's capital investment programme to improve sports and leisure facilities approved by Executive Cabinet on 24 March 2016. The investment programme is now providing high quality sports and leisure facilities creating a platform to increase physical activity and supporting the development of a sustainable funding model for Active Tameside.
- 1.2 Additional benefits from the programme include a reduction in dependence on other Council and health related services, increased participation in community life and improved quality of life for all residents including the most vulnerable.
- 1.3 Once implemented in full, the proposals will enable repayment of outstanding prudential borrowing that is owed by Active Tameside, alongside a sustainable reduction in the management fee paid by the Council.
- 1.4 Approval for any capital re-phasing highlighted in this report will be dealt with in the Capital Monitoring Report presented to the Executive Cabinet. A financial summary of the Tameside Wellness Centre and Hyde Pool schemes is attached as appendix 1.

2. PROGRAMMME UPDATE – COMPLETED SCHEMES

- 2.1 The Leisure Assets Capital Investment Programme comprises a number of individual projects.

The following schemes have been completed:

- a. Active Copley heating system replacement (£0.369m).
- b. Active Copley pitch replacement scheme (£0.177m).
- c. Active Medlock roof replacement scheme (£0.120m).
- d. Active Dukinfield development (ITRAIN) – (£1.3m Council investment & £1m repayable loan by Active Tameside).
- e. Active Longdendale Development (Total Adrenaline) – (£0.600m repayable loan by Active Tameside).
- f. Active Medlock Synthetic Turf Pitch Replacement (£0.120m).
- g. East Cheshire Harriers Floodlight Replacement Scheme – (£0.100m)

3. PROGRAMMME UPDATE – LIVE SCHEMES

- 3.1 **Active Hyde Pool Extension (£4.034m)** – The Hyde Pool extension scheme has now been procured and managed by the Local Education Partnership (the LEP) on behalf of the Council. The capital budget for the scheme was approved by Executive Cabinet on the 25 September and now stands at £4.034m, which is in keeping with the projected scheme cost. The LEP has progressed the scheme to a point where the contracts, including the Head Contract with the Council and the Deed of Appointment for the Independent Certifier, have been signed. The scheme commenced on site in February with completion due in February 2021.
- 3.2 **Tameside Wellness Centre (£16.374m)** - The Tameside Wellness Centre scheme is progressing well following a Council Key Decision of 2 May 2017. Construction began in November 2018 with an official opening date of 2 March 2020. The scheme has been delivered on programme and within the allocated budget subject to the final account being agreed by the Council and Network Space.
- 3.3 On 27 March 2019, Executive Cabinet authorised the Director of Growth to permanently close and clear the Active Denton (Denton Pool) site when the new Tameside Wellness

Centre opens on 2 March 2020. The clearance of the site is time critical due to the need to minimise the time between closure and clearance and also minimise the visual impact on the town centre. Detailed survey work will be progressed and a Prior Notification Planning Application will be submitted at the earliest opportunity. Approval is sought to earmark the site clearance cost in the approved capital programme with the cost being offset from the disposal of the site.

4. RISK MANAGEMENT

4.1 The major risks associated with all capital schemes include funding, increasing costs and time delays occurring during the development and delivery phases. The Council continues to manage and monitor schemes using robust project management methodology and governance to mitigate these risks.

4.2 A decision was made by Executive Cabinet on 23 January 2019 to re-profile the annual revenue investment payable by the Council to Active Tameside due to delays to capital schemes with revised operational opening dates of October 2020 for Active Hyde and April 2020 for Wellness Centre, Denton. The management fee payable was re-profiled for the financial years 2018/19, 2019/20 and 2020/21.

Active Tameside are amenable to agreeing a gain share arrangement if performance at Active Denton and Active Hyde exceeds the level of assumed operating surplus in 2020/21, whereby the management fee would be reduced in subsequent years.

The related report approved by the Executive Cabinet is available via the following link (agenda item 8a) :

<https://tameside.moderngov.co.uk/ieListDocuments.aspx?CId=134&MId=3243&Ver=4>

A further report will be presented to Members during 2020/21 to consider the value of management fee payable for the years 2021/22 to 2023/24 (the end of the existing lease term), in light of the performance of the newly operational sites.

5. CONCLUSIONS

5.1 Good progress is being made in relation to the remaining live schemes.

6. RECOMMENDATIONS

6.1 As set out at the front of the report.

Appendix 1 - Service Area Detail Population Health

	2019/20 Budget £000	2019/20 Actual to date £000	2019/20 Projected Outturn £000	2019/20 Projected Outturn Variation £000	Re-profiling to be approved £000
Population Health					
Active Tameside	10,330	10,346	12,010	1,650	1,650
Total	10,360	10,346	12,010	1,650	1,650

Page 50
Regular detailed reports on progress with Active Tameside capital programme are considered by the Strategic Planning and Capital Monitoring Panel and are elsewhere on this agenda. A detailed breakdown, including prior year spend, future budgets and re-profiling is set out in the next slide. The Active Tameside capital programme is currently forecasting that outturn will be £12.010m in 19/20.

The Tameside Wellness Centre scheme is progressing well following a Council key decision on 27th April 2017. The Tameside Wellness Centre's total scheme value is £16.374m. Construction began in November 2018 with practical completion expected in February 2020.

The Active Hyde Pool extension has recently had extra funding approval at the recent Executive Cabinet meeting on the 25th September 2019 of £0.570m which takes the overall budget to £4.034m. The aim of the programme is to provide high quality sports and leisure facilities creating a platform to reduce physical inactivity and supporting the development of a sustainable funding model for Active Tameside.

Service Area Detail - Population Health

Active Tameside Capital Programme								Re-profiled Budgets	
Capital Scheme	Spend in prior years £000	2019/20 Budget £000	Future Year Budgets £000	2019/20 Actual to date £000	2019/20 Projected Outturn £000	2019/20 Projected Outturn Variation £000	Re-profiling to be approved £000	2019/20 £000	Future Year Budgets £000
New Denton Facility	4,544	9,700	2,130	10,160	11,500	(1,800)	1,800	11,500	330
Extension to Hyde Leisure Pool	174	400	3,460	19	250	150	(150)	250	3,610
Medlock Pitch	0	110	10	107	110	0	0	110	10
Floodlight Replacement Scheme	0	90	10	0	90	0	0	90	0
Wave Machine at Hyde Leisure	0	60	0	60	60	0	0	60	0
Total	4,718	10,360	5,610	10,346	12,010	(1,650)	1,680	12,010	3,950

Reprofiling Requested:

Extension to Hyde Leisure Pool - (£0.150m)

There is a reduction in projected spend for 2019/20 and a slippage of £0.150m to be moved into 2020/21

New Denton Facility - (£1.800m)

A reversal slippage will need to be made as actual spend in year has increased due to the early delivery of the scheme. There will be a budget of £0.330m in 2020/21 for the retention payment which will be made in February 20/21.

Milestones - Population Health

Scheme – Denton Wellness Centre Project Manager - Roger Greenwood

Key Milestones		Start	Completion
Start On Site	Planned	Nov 2018	Feb 2020
	Actual	Nov 2018	
Start of the Commercial Fit Out	Planned	Nov 2019	Jan 2020
	Actual		
Practical Completion	Planned	Feb 2020	Feb 2020
	Actual		
Operational Building	Planned	Feb 2020	Feb 2020
	Actual		

Scheme Overview

The Tameside Wellness Centre total scheme value is £16.374m (£13.874m Council investment, £1.5m Sport England grant and a £1.050m grant to Active Tameside)

Scheme Status

A reversal slippage of £1.800m will be needed in this financial year. This is due to the project being completed earlier than anticipated.

	£000	£000
Total Budget		16,374
Prior Years Spend	4,544	
2019/20 Projection	11,500	
Future Years Projection	330	
Total	16,374	16,374

Scheme – Extension To Hyde Leisure Pool Project Manager - Roger Greenwood

Key Milestones		Start	Completion
Exec Cabinet Decision	Planned	Sept 2019	Sept 2019
	Actual	Sept 2019	Sept 2019
Start Works	Planned	Feb 2020	Feb 2020
	Actual		
Complete Works	Planned	Jan 2021	Jan 2021
	Actual		

Scheme Overview

The aim of the programme is to provide high quality sports and leisure facilities creating a platform to reduce physical inactivity and supporting the development of a sustainable funding model for Active Tameside.

Scheme Status

The signing of the contract for the scheme has been delayed due to contracts discussions. The delay has resulted in a reduction in projected spend for 2019/20. It is anticipated that contracts will be signed in late February.

	£000	£000
Total Budget		4,034
Prior Years Spend	174	
2019/20 Projection	400	
Future Years Projection	3460	
Total	4,034	4,034

This page is intentionally left blank

Agenda Item 9

Report to:	STRATEGIC PLANNING AND CAPITAL MONITORING
Date:	16 March 2020
Executive Member / Reporting Officer:	Councillor Oliver Ryan - Executive Member (Finance and Economic Growth). Jayne Traverse, Director of Growth
Subject:	GROWTH UPDATE REPORT
Report Summary:	<p>This report provides an update on the 2019/20 Growth Capital Programme and sets out details of the major approved capital schemes in this Directorate.</p> <p>Appendix 1 attached shows the list of approved capital schemes within the Growth Directorate capital programme along with budget monitoring completed as at period 10. Milestones have also been included for larger schemes to reflect the progress of these.</p>
Recommendations:	<p>That Members note the report and recommend to Executive Cabinet the following be added to the Council Capital Programme:</p> <ol style="list-style-type: none">i. £0.720m Housing Infrastructure Funding for Godley Green Garden Village as detailed in section 2.21.ii. the corporate landlord capital expenditure associated with statutory compliance work for the period identified of £0.533miii. S106 & Developer Contributions for Services for Children & Young People and Community Services totaling £0.589m as detailed in section 2.30.
Corporate Plan:	The schemes set out in this report supports the objectives of the Corporate Plan
Policy Implications:	In line with Policy
Financial Implications:	Disabled Facilities Grant
(Authorised by the statutory Section 151 Officer & Chief Finance Officer)	<p>There is £2.000m included in the 19/20 Capital Programme for adaptations. As of 31 December 2019 there has been expenditure incurred of £1.561m and we are currently expected to spend the £2.000m allocation in full. There is £0.0200m allocated for non-adaptations, with a potential spend of £0.080m resulting from enquiries, of which £0.025m is expected in this financial year.</p> <p>Hattersley Station Passenger Facilities</p> <p>This scheme is fully funded by GMCA and TfGM with £0.750m included in the capital programme. Grant claims need to be submitted on a quarterly basis and the scheme must be completed by March 2021 to enable the full amount of the grant to be claimed, meaning this project must be monitored closely. The scheme is currently expected to be completed in financial year 20/21 and within budget.</p> <p>Ashton Old Baths Phase 3</p> <p>An approved budget of £3.847m is included within the capital programme which includes £0.840m for the data centre and £0.250m of DCMS funding. The budget for the data centre has</p>

previously been reported within the Digital Tameside directorate but as this is managed as one project, they have now been combined. The tender process has now been completed and the contractor is due to imminently start on site with works to be completed within 20/21 financial year.

Ashton Town Hall

The Capital programme included an earmarked resource of £10.000m for Ashton Town Hall. On the 24 July 2019, Executive Cabinet approved the release of £0.100k of the earmarked budget to fund further market testing, and a further £0.270m on the 18 December 2019 for emergency works to the building parapet and to establish a high level cost and programme. This has now been added to the Programme, leaving an earmarked balance of £9.630m.

Corporate Landlord – Capital Expenditure

The Capital Programme includes an earmarked resource of £1.322m for Property Assets Statutory Compliance works. Works to date in previous years have been reported to the Strategic Panel retrospectively as completed. This report is requesting a further £0.533m from the above budget. An itemisation of the expenditure is shown in more detail in the table in **Appendix 1**.

Proposed Godley Green Garden Village

Godley Green is proposed to be developed as a Garden Village, there is currently £0.369m already in the Capital Programme to assist with the early preparations. The Council has applied for a £10m grant from Homes England which has now been approved and agreed. Following the award of the funding, £0.720m will be available for drawdown to fund the design of infrastructure to open up the site for residential development and is to be added to the capital programme.

Section 106 Agreements and Developer Contributions

The S106 agreements must be spent within a specified deadline, the agreement will also detail the purpose of the contribution, and a record of this is maintained within financial management. A breakdown of the funds currently held are shown in detail in **Appendix 2**. A request to drawdown £0.511m of S106 contributions and £0.078m of Developer Contributions is detailed within section 2.34. This funding is to be allocated to the Education and Operations & Greenspace Capital Programme.

Legal Implications:
(Authorised by the Borough Solicitor)

The purpose of this report is to provide an update on progress of the 2019/20 Growth Capital Programme together with an overview of the recommendation to Executive Cabinet of three additions to the Council Capital programme.

It is a statutory requirement for the Council to set a balanced budget and ensure effective financial management is in place. It is therefore vital that the capital expenditure position is regularly monitored so as to maintain a balanced budget whilst ensuring that the priorities of the Council are being delivered.

Particular regard will need to be paid to funding cycles and the need to utilise funding within permitted conditions. Due diligence as regards anticipated project cost will further need to be factored

in the approach, to ensure a balanced budget.

Risk Management:

This is covered in the content of the report

Background Information:

The background papers relating to this report can be inspected by contacting Roger Greenwood



Telephone: 0161 342 3048



e-mail: roger.greenwood@tameside.gov.uk

1. INTRODUCTION

- 1.1 This report provides an update on the major capital projects, within the Capital Programme managed by the Growth Directorate. It also provides an update on the prioritisation of business cases yet to be approved and formally included in the Capital Programme.
- 1.2 The Capital Programme delivers a number of the Council's objectives ranging from statutory responsibilities to regeneration ambitions. Education and leisure projects are covered in separate reports but also form part of the Council's Capital Programme.

2. APPROVED CAPITAL PROJECTS

Disabled Facilities Grant and Other Related Adaptation Funding

- 2.1 The total budget for adaptations as reported previously is £4.251m which includes funding for Adaptations £2m; Pilot for Single Handed Care scheme £0.375m; Disability Assessment Centre £0.250m; and the Brain in Hand Project £0.020m. Estimated expenditure will be £2.645m with the remainder carried forward to underpin possible reduction in funds or for new initiatives.
- 2.2 Disabled Facilities Grants and other major adaptations – the information reported below for adaptations is valid as of 31 December 2019. The expenditure to date is on target however the cost of work currently coming through from Adult and Children's Services will potentially exceed the original £2.000m. This includes, assisting with underpinning a replacement program of stairlifts and hoists that are currently on the service and maintenance program. A series of unexpected recent failures requires re- assessment of the stock with certain units targeted for replacement. This will also assist in reducing revenue costs within Adult Services who fund the maintenance service and care costs when units do fail and cannot be repaired. If this occurs within this financial year, a request to allocate additional resources will be made to prevent the service from having to place applications on hold.

Referrals received in year	251	Urgent and Substantial	From Adults and Children's Services
Approved schemes	216	Urgent and Substantial	54 carried over from 18/19
Completions to date	203	Urgent and Substantial	
Budget committed	£1.8m	Value of approved schemes	Major adapts only
Expenditure to date	£1.561m	As per Agresso – includes minor works and fees	£278,187 committed purchases
Referrals awaiting allocation	14	Current waiting list for Substantial	After allocation during December
Referrals cancelled	11	Various reasons	2 cancelled following approval of grant
Minor Adaptations Ordered	233	This figure covers only TMBC orders	11 Cancelled after ordering
Minor Adaptations Completed	169	All tenures	Current issues with delivery of certain Minor Adaptations

Funds Transferred to Adults Services

2.3 Single Handed Care/ Moving with Dignity

The Single Handed Care, now entitled "Moving with Dignity" scheme was approved on the 24th July 2019 at Executive Cabinet. It's an investment of £0.375m Disabled Facilities Grant that will fund a dedicated team. Interviews for the team took place in October. A

new Admin Officer is now in post and two further members of staff will commence in post as soon as their current roles are backfilled. The training of staff and carers is now underway. The variance will factor the delay in recruiting the staff which will result in slipping budget into next year.

Disability Assessment Centre (DAC)

- 2.4 £0.250m has been allocated for this project from the Adaptations budget from Ministry of Housing, Communities and Local Government. The Housing Adaptations Team and Adult Services are working together to design the interior of the facility which will also include overseeing its' fit-out. The DAC is progressing slowly. It is likely that the DAC will be based in Ashton due to transport links and Tameside One being a place where potential users of the new facility can also go to for assistance. Discussions with Adult Services to consider potential premises and longer term funding of the facility have begun. The project will commence in the next financial year; this has been factored within the capital monitoring as the budget re-phasing will be allocated to 2020/21.

There are potential issues regarding funding this beyond set up; £0.250m may not be enough and further funding may be required from the capital budget.

Non-adaptations

- 2.5 The total budget for non-adaptation works is £0.999m including repayments from previous capital schemes.
- 2.6 The new non-adaptation schemes so far have 16 enquiries: 4 have been approved and 5 have been cancelled because the applicant failed the means test/criteria for applicants or decided not to proceed. One approved scheme resulted in a referral to Adult Services for works via a Disabled Facilities Grant. The total projected expenditure for the current live enquiries remains around £0.080m with approx. £0.025m to be spent in this financial year. A method of procuring these schemes has been agreed with STAR procurement and will be reviewed in the summer.
- 2.7 The table below provides a high level summary of the key project risks.

Risk	Mitigation	Status
Financial – prioritisation of DFG funding	Prioritise this element of budget	GREEN
Partnership working -	Ensure close working arrangements are in place with Adult and Children's services to achieve agreed output targets	GREEN – the number of referrals has increased

Hattersley Station Passenger Facilities

- 2.8 This scheme is fully funded by GMCA and TfGM through Growth Deal 2 grant which has a value of £750,000. In order to draw down the total value of this grant all works must be completed by the 31 March 2021.
- 2.9 The Growth Deal 2 funding is now available up to end of the 2020/21 financial year. The Funding Agreement has been completed and initial meetings to start work on GRIP Stages 4 - Single Option Development and GRIP Stage 5 - Detailed Design will be held shortly. This stage of the scheme will determine detailed scheme costs, scheme programme and the detailed design of the ticket office. The construction phase of the project (GRIP Stage 6 to 8) will take place as soon as possible following the completion of GRIP Stages 4 and 5.

2.10 The table below provides a summary of the high level project risks:

Risk	Mitigation	Status
Financial – spend to be achieved by March 2021	<ul style="list-style-type: none"> Value for Money will be confirmed by Arriva Rail North Ltd. Close monitoring of project to ensure works are delivered by the 31 March 2021 in order to secure grant funding. Rigorous change control process implemented. 	GREEN
Stakeholder Engagement / Reputation	<ul style="list-style-type: none"> Stakeholder engagement ongoing. 	GREEN
Economic Benefits	<ul style="list-style-type: none"> Economic benefits to be evaluated at end of project life. 	GREEN

Ashton Old Baths Phase 3

2.11 The full business case for the Ashton Old Baths Phase 3 project, involving the redevelopment of the Annexe as offices and a new Data Centre, was approved by Executive Cabinet on 12 December 2018. Executive Cabinet also approved a waiver of Procurement Standing Orders for the award of the contract for the supply and installation of a new Electricity Sub-Station to Electricity North West (ENWL) and for the award of the main contract through a two-stage design and construct procurement process.

2.12 The approved budget for this project is £3.847m which includes £0.840m for the Data Centre and DCMS Contribution of £0.250m. The budget for the Data Centre (previously included under Digital Tameside) has been moved and consolidated with the budget for Ashton Old Baths (AOB) Phase 3 because the Data Centre is now part of the AOB project. The AOB phase 3 and Data Centre works have been procured and are being managed as one project, and as such for ease of budget monitoring, the budgets have been combined.

2.13 The project has progressed through RIBA Stage 3 and as agreed by Executive Cabinet on 12 December 2018, a design team (MCAU) appointed using the Bloom Framework, has progressed the project through to RIBA 4.

2.14 The tender process has been completed, contracts have been drafted but are yet to be signed/ sealed.

2.15 Start on site by the contractor 'The Casey Group Ltd' is programmed for the 24 February 2020, subject to final execution of the contract documentation.

2.16 The table below provides a summary of the high level project risks:

Risk	Mitigation	Status
Failure to develop an appropriate business case	<ul style="list-style-type: none"> Experienced specialist cost consultants engaged to provide cost information to inform a robust business plan High level of interest/commitment from future occupiers 	GREEN
In appropriate redevelopment	<ul style="list-style-type: none"> Early and ongoing engagement with Historic England and TMBC Planning team 	GREEN

of a Grade II listed building	<ul style="list-style-type: none"> Listed Building application approved 	
Delays with Electricity North West to the delivery of substation	<ul style="list-style-type: none"> EWN to deliver a new substation within 12 weeks of placing order; order has been placed, starting in April. Planning application for substation approved 	GREEN
Insufficient funding available to complete all aspects of the project	<ul style="list-style-type: none"> The project is subject to close monitoring to ensure overall costs are contained within approved budget Fit out costs included within the budget Appropriate contingency established as part of RIBA Stage 3/ 4 costs. 	GREEN

Ashton Town Hall

- 2.17 Works to Ashton Town Hall forms the next phase of the Vision Tameside flagship development. The condition of Ashton Town Hall continues to give cause for concern and if significant work is not undertaken to the “envelope” in the short term then this significant heritage asset may be put at risk, and the cost of work required to restore and redevelop the building is likely to increase significantly. In order to arrest any further deterioration of the building, which will inevitably occur whilst alternative development options are explored, approval has been obtained to undertake an “envelope” refurbishment/restoration scheme procured through the LEP, as the first stage of a two stage approach to the redevelopment of the building. In order to establish a high level cost and programme a budget of £0.050m has been established in the Capital Programme. In advance of the proposed envelope scheme emergency repairs works are required to the building parapet and roof. The cost of the emergency repair is estimated to be £0.120m with works planned to take place as a matter of urgency in April 2020.
- 2.18 The initial plans drawn up in 2017 developed a model for Ashton Town Hall, which delivered the objectives of the Council but with a significant ongoing revenue cost. In the context of the ongoing financial pressures facing the Council, further market testing is required to consider alternative models which could deliver revenue benefits or reduce the revenue costs to the Council. The cost of market testing, estimate to be £0.100m, is to be funded from the approved Capital Programme. Work on the feasibility study is underway and will be informed by the wider Ashton Town centre Regeneration Strategy. A further £0.270m was approved by Executive Cabinet in December 2019 to fund emergency works.
- 2.19 The next phase includes developing a business case and options appraisal for the long term use of the Town Hall within the context of the retail core masterplan. An experienced surveyor has been appointed by the Council to lead the development of the business case and options appraisal. In parallel with developing the Town Hall business case a masterplan is being developed by the two shopping centre owners in consultation with the Council. The masterplan will then inform the Town Hall business case and both are to be completed July 2020.

Hartshead Pike

- 2.20 The monument tower on Hartshead Pike was built in 1863 and is Grade 2 Listed. The site is owned and maintained by the Council. Survey work, undertaken by the Council, has identified the need for emergency repairs to the 1.35m tall mullioned lantern (with wrought iron finial) that sits at the top of the tower some 20m above ground level. The lantern was at risk of falling to the ground posing a significant health and safety risk to passers-by and a risk to the integrity of the heritage asset. In order to address the immediate concerns the lantern has been removed from the top of the tower at a cost of £0.023m. The cost of the removal has been met from existing revenue budgets. Approval is being sought to undertake additional work to arrest its deterioration and to reinstate the lantern structure.

The cost of the works estimated to be £61k is to be funded from the Statutory Compliance Budget subject to approval and Listed Building Consent.

Proposed Godley Green Garden Village

- 2.21 The proposed Garden Village at Godley Green is the key strategic site for residential development in Tameside. Working with the Godley Green Landowners, a locally led public sector intervention of this scale has the potential to deliver up to 2,350 new homes. The transformational change that is proposed by this development will help to satisfy the needs of current and future households across the spectrum of housing types and tenures, from affordable to executive homes as well as providing the step change required that will contribute to the re-balancing of the Tameside housing market. The £10m Housing Infrastructure Funding (HIF) award for the Godley Green Garden Village was approved on 25th March 2019. Executive Cabinet agreed to enter into the Grant Funding Agreement on 23rd October 2019. Following the award of the funding, £0.720m will be available for drawdown to fund the design of infrastructure to open up the site for residential development, a detailed capital programme plan outlining the spending of the £10m grant will need to be developed before being added to the remaining £10m to the Council's capital programme. A full business case will be required once the proposals are developed that outlines the planned infrastructure expenditure that will enable the development of the whole site. It is expected that the Council will generate a capital receipt from the eventual sale of its own land interests in the development. The value of the receipt will be subject to the market conditions and the overall success of the scheme, but is expected to be a significant sum that will contribute to funding the Council's wider capital investment programme for the benefit of the borough and its residents.

Corporate Landlord – Capital Expenditure

- 2.22 This section of the report provides details of the corporate landlord capital expenditure in regard to statutory compliance repairs on the Council's buildings during the period covered by this report totaling £533,483.54.
- 2.23 The Council has a duty to ensure that its buildings provide a safe and effective physical environment for staff and services to operate from. The monitoring and regulation of this is undertaken by a series of statutory checks across a range of requirements e.g. fire safety, asbestos management and electrical safety. These checks are carried out at fixed intervals and reports produced to state condition and also inform in regard to remedial works that need to be undertaken to ensure compliance. These notified repairs and upgrades to building fabric and condition are the subject of this report.
- 2.24 In addition to compliance issues informed by the regular statutory checks there are in addition repairs and replacements identified during the day to day management of our buildings. These may be repairs and replacements brought about by one off events such as vandalism and extreme weather or they may be due to breakage or failure during normal operations. If the issue is deemed to be causing a serious risk it will require immediate rectification. Where the costs of replacement and repair are deemed to be of benefit in regards to the Council's capital assets then costs are met from the statutory compliance fund.
- 2.25 The table at **Appendix 2** attached provides details of itemised spend during the period.
- 2.26 The ownership and use of property carries with it a number of risks including health and safety, economic, financial, service delivery, statutory compliance and maintenance risks. It is therefore proposed to develop a risk register as part of the strategic review of the Council's assets to identify and manage risks.

Section 106 Agreements and Developer Contributions

- 2.27 This section of the report summarises the financial position as at 31 December 2019 with regard to receipts for Section 106 (s106) Agreements and Developer Contributions and

makes comments for each service area. This is followed by clarification on new agreements made until this date and any requests made to draw down funding.

- 2.28 The current position for s106 Agreements is £1.664m in credit, less approved allocations of £0.684m, leaving a balance available to drawdown of £980,000, as at 31 December 2019 as detailed in **Appendix 3**.
- 2.29 The position for Developer Contributions as at 31 December 2019 was £0.131m in credit, less approved allocations of £0.042m, plus receipts of £0.021m leaving a balance of £0.110m, as detailed in **Appendix 4**.
- 2.30 Details of new Section 106 Agreements can be seen in **Appendix 5**.

Requests to Draw Down Funding

1. **15/00306/FUL – The March Hare Hotel, Crowhill Road, Ashton-Under-Lyne, OL7 9HB.**
This planning application sought permission for the erection of 12no. houses and associated works and was approved on 9 September 2015, subject to conditions, and a Section 106 agreement. The Section 106 agreement included a Developer Contribution of £5,633 to fund environmental improvements to greenspace across the Ashton area, including but not limited to, park infrastructure, increase in sustainable planting, planting of trees, and children's play equipment. The Council's Greenspace Development Manager has requested to draw down this funding for improvements to play areas at Waterloo Park and King George V Park, both in Ashton-under-Lyne. Although the funding will not fund specific pieces of play kit it will be used to enhance work being undertaken through the Council's own capital funding.
2. **15/00631/FUL - Wharf Mill, Dukinfield Road, Hyde, SK14 4RS.**
This was a 'hybrid' planning application seeking:
 - a) Full planning permission for the erection of 66 no. dwellings with associated car parking, access, internal roads and landscaped open space; and,
 - b) Outline planning permission for employment uses (Use Classes B1 / B2 / B8) with all matters reserved, except for access.The application was approved on 22 October 2015, subject to conditions, and a Section 106 agreement. The Section 106 agreement included a Green Space Contribution of £79,059 to be used towards the maintenance of Hyde Park and environmental improvements in the Hyde area. The Council's Greenspace Development Manager has requested to drawdown this funding for works to improve the play area within Hyde Park, highway tree planting in Hyde, and shrubbery replacements in Hyde.
3. **17/00266/FUL - Wharf Mill, Dukinfield Road, Hyde, SK14 4RS.**
This planning application sought permission for the erection of 29no. dwellings with associated car parking, access, internal roads, private gardens, public open space and landscaping. The application was approved on 21 July 2017, subject to conditions, and a Section 106 agreement. The Section 106 agreement included a Green Space Contribution of £12,974.48 to be used towards green space schemes at Hyde Park. The Council's Greenspace Development Manager has requested to drawdown this funding for improvements across Hyde Park including work to footpaths, infrastructure such as bins and benches, play equipment and planting.
4. **15/01034/FUL - St Stephens Church, Bennett Street, Hyde, SK14 4PP**
This planning application sought planning permission for the conversion of an existing church into 16no. apartments and the erection of 14 houses on land adjacent to the church. The application was approved on 9 December 2016, subject to conditions, and a Section 106 agreement. The Section 106 agreement included an Education Contribution of £25,000 to be used towards the new Discovery Academy at Godley, Hyde. The Council's Capital Projects Manager has requested to drawdown this funding towards the provision of

education provision allocated to the Discovery Academy. This will allow funding allocated from the Council's ring fenced school Basic Need budget to be replenished by this amount which will, in turn, fund ongoing commitments to create additional school places in the future.

5. 10/00788/FUL – Land at Former Senior Service Site, Ashton Road, Hyde.

This planning application sought planning permission for a residential development comprising 143 dwellings together with associated infrastructure, site remediation and temporary sales signage. The application was approved on 4 January 2011, subject to conditions, and a Section 106 agreement. The Section 106 agreement required the Education Contribution (£138,960) to be used towards the provision of education facilities in accordance with the Council's adopted SPD on Developer Contributions. This was to be made via two payments with 50% due prior to first occupation of the 50th dwelling and 50% prior to the occupation of the 125th dwelling. The Council's Capital Projects Manager has requested to drawdown this funding towards educational provision allocated to Hyde Community College. This will allow funding allocated from the Council's ring fenced school Basic Need budget to be replenished by this amount which will, in turn, fund ongoing commitments to create additional school places in the future.

6. 12/00922/FUL – Warrington Club, Queen Street, Ashton-under-Lyne.

This planning application sought permission for a residential development comprising 11no. houses and 16no. apartments and was approved on 19 December 2012, subject to conditions, and a Section 106 agreement. The Section 106 agreement included Developer Contributions towards Green Space and Community Education. The Council's Capital Projects Manager has requested to drawdown the Community Education Contribution (£14,400) towards educational provision allocated to Holden Clough Primary School.

7. 13/00296/OUT – Ashton Foods Ltd, Mackeson Road, Ashton-under-Lyne.

This outline planning application sought permission for a residential development which was approved on 5 February 2014, subject to conditions, and a Section 106 agreement. The Section 106 agreement required Developer Contributions for Green Space and Education calculated on a formula based on the number and size of residential units proposed which was confirmed following the subsequent approval of the Reserved Matters application (14/00119/REM) for 86no. dwellings. The Council's Capital Projects Manager has requested to drawdown the Education Contribution (£79,748.68) towards education provision to be allocated to Holden Clough Primary School.

8. 17/01034/FUL – Vacant Industrial Land, Edge Lane, Droylsden.

This planning application sought permission for the erection of 116 no. dwellings with associated works including car parking, access road and landscaping, and was approved on 23 January 2019, subject to conditions, and a Section 106 agreement. The Section 106 agreement included an Education Contribution totalling £85,456.10 to be used towards the cost of extending Aldwyn Primary School. This is to be paid in phases with 25% due before the commencement of development, 25% upon completion of the 58th dwelling, and 50% upon completion of the 108th dwelling. The Council's Capital Projects Manager has requested to drawdown the first installation of the Education Contribution (£21,364.03) towards educational provision allocated to Aldwyn Primary School. This will allow funding allocated from the Council's ring fenced school Basic Need budget to be replenished by this amount which will, in turn, fund ongoing commitments to create additional school places in the future.

9. 16/00822/FUL – Mono Pumps, Martin Street, Audenshaw.

This planning application sought permission for the development for 178 dwellings together with access, associated infrastructure and landscaping. It was approved on 15 December 2016, with conditions, and a Section 106 agreement.

The Section 106 agreement included an Education Contribution to fund new places at Aldwyn Park Primary School, Audenshaw, with 50% to be paid upon first occupation of the development and 50% on first occupation of the 89th dwelling.

The Council's Capital Projects Manager has requested to drawdown the first installation of the Education Contribution (£84,275.00) towards educational provision allocated to Aldwyn Primary School. This will allow funding allocated from the Council's ring fenced school Basic Need budget to be replenished by this amount which will, in turn, fund ongoing commitments to create additional school places in the future.

10. 13/00448/FUL – Land adjacent to M60 Motorway, Off Audenshaw Road, Audenshaw.

This planning application sought permission for the erection of 250 dwellings with associated access, car parking, boundary treatment and landscaping together with conservatory extensions to all plots. It was approved on 9 August 2013, with conditions, and a Section 106 agreement. The Section 106 agreement included an Education Contribution of £237,478 as a Developer Contribution to be paid in two equal payments. The first was paid prior to the occupation of the 100th dwelling and the second payment was recently paid prior to the first occupation of the 200th dwelling. The Council's Capital Projects Manager has requested to drawdown this second payment (£118,739) towards educational provision to be allocated to Denton Community College. This will allow funding allocated from the Council's ring fenced school Basic Need budget to be replenished by this amount which will, in turn, fund ongoing commitments to create additional school places in the future.

11. Draw down of other Community Education Contributions.

The Council's Capital Projects Manager has requested to drawdown £78,000 to further fund educational provision at Denton Community College.

3. RECOMMENDATIONS

- 3.1 As set out at the front of the report.

APPENDIX 1

See separate document

APPENDIX 2

Corporate Landlord – Capital Expenditure

Building	Work Undertaken	Cost £
31 Clarence Arcade	Essential safety work: fabric, asbestos	2,157.49
Ashton Market Hall	Essential safety work: electrical, fire, fabric	42,791.21
Ashton Old Library	Essential safety works: asbestos, and replacement of heating systems	91,349.96
Birch Lane - Childrens	Essential safety work: fire,	528.37
Blocksages Playing Fields	Essential safety work: electrical	674.86
Boyds Walk	Essential safety work: fire, fabric, security	5,717.00
Concord	Essential safety work: fabric	4916.54
Denton Centre	Essential safety work: fabric, fire	34,521.93
Denton Festival Hall	Essential safety checks and remedial works : fire, asbestos	26,036.42
Denton Town Hall	Essential safety checks and remedial works : fire, water, asbestos	14,460.75
Depot – Stamford Park	Essential safety work: fire	836.08
Droylsden Resource Centre	Essential safety work: fabric,	559.82
Dukinfield Town Hall	Essential safety checks and remedial works : asbestos	3,884.10
George Lawton Hall	Remedial work , asbestos survey	1,278.65
Green Park Neighbourhood	Essential safety work: asbestos	429.13
Greenside - Childrens	Essential safety work: fire, security	957.38
Heginbottom Mill	Essential safety work: fabric and replacement of heating systems	24,411.80
Hurst Resource Centre	Essential safety work: fabric, asbestos	1,492.65
Hyde – Childrens	Essential safety work: fire, security	941.90
Hyde Cemetery	Essential safety work: fabric	529.27
Hyde Market Hall	Essential safety work: electrical, fire	56,195.01
Hyde Town Hall	Essential safety checks and remedial works : fire, asbestos	10135.14
Hyde Youth Centre	Essential safety work: fabric, asbestos	3,414.89
Jubilee Gardens – Childrens	Essential safety work: fire	5,013.75
Longendale – Childrens	Essential safety work: fabric	566.57
Loxley House	Essential safety work: fabric	2,576.56
Margaret Street Offices –AUL	Essential safety checks and remedial works	7,168.32
Melandra – Childrens	Essential safety work: fabric	1,292.58
Micklehurst – Childrens	Essential safety work: fabric, asbestos	2,341.09
Mossley Cemetery	Essential safety work: fabric	542.82
Mossley Park	Essential safety work: electrical	1,599.65
Building	Work Undertaken	Cost £

Picton Street Wall – AUL	Essential safety work: fabric,	3,179.38
Portland Basin Museum	Essential safety work : fire	1,126.08
Ridge Hill – Childrens	Essential safety work: fire, fabric	3,794.31
Ryecroft Hall	Essential safety remedial work: water ,electrical check	1,681.97
St. Lawrence Road – Childrens	Essential safety work: fabric	114,119.50
Stalybridge Civic Hall	Essential safety checks and remedial works :fire	2,011.05
Stalybridge Library	Essential safety checks and remedial works :lift	503.97
Tame Street Transport	Essential safety work and replacement of heating systems	47,588.57
Tame Street Engineering Depot	Essential safety checks and remedial works	3,695.20
Taunton Sunday School – AUL	Essential safety work: fabric, asbestos	3,380.00
Two Trees	Essential safety work: fire	278.40
Unit 7/8 Plantation Industrial	Essential safety work: fire, electrical	2,270.56
Wilshaw House	Essential safety work: fabric	532.86
	TOTAL	533,483.54

APPENDIX 3

SECTION 106 AGREEMENTS – FINANCIAL UPDATE

Section 106		Community Services	Engineering Services	Services for Children & Young People	Other	Total
		£000	£000	£000	£000	£000
S106 - Not yet earmarked	Brought Forward from previous years	(295)	(161)	(712)	(14)	(1,182)
	Received 2019/20	(182)	(16)	(284)		(482)
	Approved at previous SCP and included on Capital Programme	161	0	523		684
	Total not yet earmarked	(316)	(177)	(473)	(14)	980
S106 - Not yet reached trigger point/Payment not yet received		(695)	(689)	(316)	(12)	(1712)

APPENDIX 4

DEVELOPER CONTRIBUTIONS (SECURED PRIOR TO COMMUNITY INFRASTRUCTURE LEVY REGULATIONS)

Developer Contributions	Green Space Contribution	Community Education Contribution	Integrated Transport Contribution	4% Administration Charge	Totals
	£000	£000	£000	£000	£000
Brought Forward from previous years	(42)	(73)	(17)	1	(131)
Received 2019/20	(8)	(9)	(3)	(1)	(21)
Approved at previous SCP for release at year end	42	0	0	0	42
Total	(8)	(82)	(20)	0	(110)

APPENDIX 5

NEW SECTION 106 AGREEMENTS

- i. Planning application number 18/01102/FUL – (Former) Moss Tavern, 99-101 Ashton Road, Droylsden,

(Approved 8 October 2019)

The application proposed the development of the site of a former (demolished) public house to provide a three-storey building, including 23 residential units with associated car and cycle parking facilities. The application was approved by Speakers Panel (Planning) at their meeting on 29 May 2019 subject to the imposition of conditions set out in the report and on the basis of the completion of a Section 106 agreement to secure the following:

- Financial contribution of £16,835.85 towards upgrading the pathway network within Lees Park (immediately adjacent to the north east); and,
- Details of the management of the surface water drainage system and public open space within the development.

The Section 106 was executed enabling the planning permission to be issued on 8 October 2019.

This page is intentionally left blank

Appendix 1 - Service Area Detail Growth

	2019/20 Budget £000	2019/20 Actual to date £000	2019/20 Projected Outturn £000	2019/20 Projected Outturn Variation £000	Re-profiling to be approved £000
Growth					
Investment & Development	3,575	1,955	3,191	384	(384)
Corporate Landlord	277	583	810	(533)	0
Estates	50	0	50	0	0
Total	3,902	2,538	4,051	(149)	(384)

Page 17

Regular detailed reports on progress with the Growth Capital Programme are considered by the Strategic Planning and Capital Monitoring Panel. A detailed breakdown, including prior year spend, future budgets and re-profiling is set out in the next slides.

The variance reported within Corporate Landlord relates to essential Statutory Compliance works carried out. The capital programme includes an earmarked resource for these works and a request to drawdown from this will be requested separately in the Growth Capital paper.

Service Area Detail - Investment & Development

Investment and Development Capital Programme								Re-profiled Budgets	
Capital Scheme	Spend in prior years £000	2019/20 Budget £000	Future Year Budgets £000	2019/20 Actual to date £000	2019/20 Projected Outturn £000	2019/20 Projected Outturn Variation £000	Re-profiling to be approved £000	2019/20 £000	Future Year Budgets £000
Ashton Old Baths Annex	66	616	2,913	78	616	0	0	616	2,913
Disabled Facilities Grant	N/A	2,000	0	1,694	2,000	0	0	2,000	0
Hattersley Station Passenger Facilities	28	51	625	1	51	0	0	51	625
Godley Garden Village	N/A	160	99	101	160	0	0	160	99
Housing Assistance	N/A	200	0	13	25	175	(175)	25	175
Ashton Town Hall	58	409	0	51	200	209	(209)	200	209
Godley Hill Development	N/A	110	0	9	110	0	0	110	0
Longlands Mill	N/A	21	0	0	21	0	0	21	0
St Petersfield		8	0	8	8	0	0	8	0
Total	130	3,575	3,637	1,955	3,191	384	(384)	3,191	4,021

Re-profiling Requested:

Ashton Town Hall – (£0.209m)

The bulk of in-year spend will be used to undertake the urgent repair works and to develop plans for the envelope scheme. Work to progress the feasibility study is taking longer than anticipated due in part to staff changes.

Housing Assistance Policy – (£0.175m)

The new home repair schemes were introduced in June 2019 as part of the updated RRO Policy. The allocated budget was identified as a possible expenditure because it was not known how the new scheme would develop. There is currently no active advertising and 16 enquiries have still been made. The core work, which is adaptations, must take precedence so the current enquiries for housing assistance can be dealt with alongside the increased number of referrals from Adult Services.

Milestones- Investment & Development

Scheme – Ashton Old Baths – Phase 3 Project Manager - Nawaz Khan

Key Milestones		Start	Completion
Governance	Planned	Apr 2018	Oct 2018
	Actual	Nov 2018	Dec 2018
Appoint Design Team	Planned	Oct 2018	Jun 2019
	Actual	Apr 2019	Jun 2019
Procurement	Planned	Apr 2019	Nov 2019
	Actual	Apr 2019	
Site works	Planned	Feb 2020	Dec 2020
	Actual		

Scheme Overview

This is the third phase of the Ashton Old Baths project, this involves the development of the Annex and a new data centre including a new station.

Scheme Status

The tender process has been completed, and the contracts have now been prepared. The contractor is expected to start works February 2020 pending signing/sealing of the contractor.

	£000	£000
Total Budget		3,595
Prior Years Spend	66	
2019/20 Projection	616	
Future Years Projection	2,913	
Total	3,595	3,595

Scheme – Hattersley Train Station Passenger Facilities Project Manager - Nawaz Khan

Key Milestones		Start	Completion
Feasibility & Option selection	Planned	Oct 2018	Mar 2019
	Actual	Oct 2018	Mar 2019
Governance & Funding agreement	Planned	Apr 2019	Sep 2019
	Actual	Oct 2019	Dec 2019
Detailed design works	Planned	Oct 2019	Jun 2020
	Actual	Feb 2020	
Construction	Planned	Jul 2020	Mar 2021
	Actual		

Scheme Overview

Provision of a new/refurbished ticket office at Hattersley Rail Station. The funding of the project is from AGMA/TfGM Growth Deal 2.

Scheme Status

The funding agreement has been completed and initial meetings to start work on GRIP Stage 4 (Single Option Development) and GRIP Stage 5 (Detailed Design) will be held shortly. This stage of the scheme will determine detailed scheme costs, scheme programme and the detailed design of the ticket office.

	£000	£000
Total Budget		750
Prior Years Spend	74	
2019/20 Projection	51	
Future Years Projection	625	
Total	750	750

Service Area Detail - Estates

Estates Capital Programme								Re-profiled Budgets	
Capital Scheme	Spend in prior years £000	2019/20 Budget £000	Future Year Budgets £000	2019/20 Actual to date £000	2019/20 Projected Outturn £000	2019/20 Projected Outturn Variation £000	Re-profiling to be approved £000	2019/20 £000	Future Year Budgets £000
Mottram Showground (OPF)	57	50	64	0	50	0	0	50	64
Total	57	50	64	0	50	0	0	50	64

Service Area Detail - Corporate Landlord

Corporate Landlord Capital Programme								Re-profiled Budgets	
Capital Scheme	Spend in prior years £000	2019/20 Budget £000	Future Year Budgets £000	2019/20 Actual to date £000	2019/20 Projected Outturn £000	2019/20 Projected Outturn Variation £000	Re-profiling to be approved £000	2019/20 £000	Future Year Budgets £000
Retrofit (Basic Measures)		50	259	34	50	0	0	50	259
Building Fabric Works		78	0	78	78	0	0	78	0
Statutory Compliance		149	0	471	682	(533)	0	149	0
Total		277	259	583	810	(533)	0	277	259

This page is intentionally left blank